



THE TORONTO AND REGION CONSERVATION AUTHORITY

Business Excellence Advisory Board Meeting #6/07

Chair: David Barrow
Vice Chair: Paul Ainslie
Members: Eve Adams
Bill Fisch
Rob Ford
Peter Milczyn
Ron Moeser
Maja Prentice
Gino Rosati
Gerri Lynn O'Connor-Chair, Authority

November 2, 2007

9:00 A.M.

SOUTH THEATRE, BLACK CREEK PIONEER VILLAGE

AGENDA

Pages

1. **MINUTES OF MEETING #5/07, HELD ON SEPTEMBER 7, 2007**
(Enclosed herewith on **YELLOW**)
2. **BUSINESS ARISING FROM THE MINUTES**
3. **DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF**
4. **DELEGATIONS**
5. **PRESENTATIONS**
 - 5.1 A presentation by Jim Dillane, Director, Finance and Business Services, TRCA, in regard to item 7.1 - 2008 Preliminary Estimates, Operating and Capital.
 - 5.2 A presentation by David Love, Executive Director, The Conservation Foundation of Greater Toronto, in regard to item 8.1 - The Conservation Foundation of Greater Toronto Financial Activities.
6. **CORRESPONDENCE**

7.	SECTION I - ITEMS FOR AUTHORITY ACTION	
7.1	FINANCIAL PROGRESS REPORT For the period ending August 31, 2007	3-9
7.2	2008 PRELIMINARY ESTIMATES, OPERATING AND CAPITAL	10-47
7.3	TRCA GOVERNANCE STRUCTURE 2008-2009 Meeting Schedule and Amendment of Rules Of Conduct	48-56

CONFIDENTIAL

7.4	COMPENSATION STUDY <i>Report to Follow</i>	
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8.	SECTION IV - ITEMS FOR THE INFORMATION OF THE BOARD	
8.1	THE CONSERVATION FOUNDATION OF GREATER TORONTO Financial Activities Report	57-58
8.2	GOOD NEWS STORIES Highlights of Toronto and Region Conservation Authority's Work	59-60

9. NEW BUSINESS

NEXT MEETING OF THE BUSINESS EXCELLENCE ADVISORY BOARD #7/07,
TO BE HELD ON FRIDAY, DECEMBER 7, 2007 AT 9:00 A.M.
IN THE SOUTH THEATRE, BLACK CREEK PIONEER VILLAGE

Brian Denney
Chief Administrative Officer

/ks

Item 7.1

TO: Chair and Members of the Business Excellence Advisory Board
Meeting #6/07, November 2, 2007

FROM: James W. Dillane, Director, Finance and Business Services

RE: **FINANCIAL PROGRESS REPORT**
For the period ending August 31, 2007

KEY ISSUE

Reports on status of expenditures and revenues to the end of August, 2007, with projections to year end.

RECOMMENDATION

THE BOARD RECOMMENDS TO THE AUTHORITY THAT staff be directed to continue to pursue all options to secure provincial relief with respect to the Conservation Land Tax Incentive Program (CLTIP);

THAT the Financial Progress Report for the period ending August 31, 2007, dated October 25, 2007, be received;

AND FURTHER THAT staff report to the board in December on any changes with respect to the CLTIP issue.

RATIONALE

The Financial Progress Report is one of the tools through which staff advise the Authority of the status of the Toronto and Region Conservation Authority's (TRCA) budget. This report covers the period ending August 31, 2007. The projected actuals reflect experience in September and early October.

The projected variance from the 2007 net operating budget is a deficit of \$706,900. This is almost entirely due to the provincial decision to disallow TRCA's tax relief applications under the provincial CLTIP (\$605,000) for the years 2005, 2006 and 2007. Staff are hopeful that continued discussions with the Ministry of Natural Resources (MNR) may lead to a more favourable settlement. However, for this exercise staff has presented a worst case scenario with regard to tax rebates.

Also of concern is the \$800,000 fund raising contribution from The Conservation Foundation of Greater Toronto. This amount is now projected at \$500,000, more in line with the actual for the last two years. Most of this \$500,000 has yet to be raised although a number of opportunities exist and are being actively pursued.

There are a number of other operating variances reported across all programs, which are modest and manageable. Revenues from conservation areas will come in below budget (\$71,500), mostly as a result of an early season closure of the Petticoat Creek Conservation Area swimming facility. Black Creek Pioneer Village had lower than anticipated attendance (\$94,600) and food service revenue was significantly below budget (\$213,100). Kortright Centre is on target for operating revenues and expenditures, although special project funding during the year will allow both expenditures and revenues to exceed the budget by a similar amount. The variances in rental properties category result from the transfer of additional rental units from Ontario Realty Corporation, not anticipated in the budget.

The expenditure shortfall (\$474,900) in Watershed Management reflects a loss of provincial Remedial Action Plan MOU funding and a redistribution of expenditures to other budgets. The increase in Ecology expenditures (\$153,800) reflects additional special projects funding, mostly under the provincial source water protection program.

In almost all instances revenue shortfalls have been met with similar projected adjustments on the expenditure side. Expenditures have been and will continue to be constrained as much as possible in the latter part of the year in order to minimize the deficit for the year. However, the conservation land tax deficiency of \$605,000, if it cannot be mitigated, will have to be dealt with in future years.

The 2007 capital budget projected a deficit of \$814,500 to cover the cost of the new Restoration Services building. Members will recall that during the 2007 budget approval process staff advised that this will be paid down over several years from revenues from land fill operations and other special projects. The 2007 projected actual deficit for capital is \$1,063,780, or \$229,280 in excess of budget. This amount is almost exclusively related to additional work on the new Restoration Services Centre.

The capital budget will be subject to many changes as most expenditures occur later in the year and would not have been booked as of August 31, 2007. In total, projected capital expenditures are \$44,242,353 which is about \$7.8 million less than budget. The key variances include:

- delays in Toronto Waterfront Revitalization Corporation projects which are projected to account for about a \$4.5 million underexpenditure;
- delays in approvals for various water management and erosion projects;
- Arsenal lands project still waiting for City of Toronto commitment and City of Mississauga final approvals;
- The Living City Centre project was again delayed (\$500,000) pending pursuit of provincial and federal contributions as well as fund raising capacity;

- the Restoration Services Centre (nursery relocation project) experienced additional costs of \$231,500; and
- conservation area development projects in Peel deferred to 2008 (\$307,500).

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Date: October 25, 2007

Attachments: 2

Attachment 1

TORONTO AND REGION CONSERVATION AUTHORITY

Operating Variance Report as of August 31, 2007

Gross Expenditures (by functional Unit)	Page Reference	2007 Budget	2007 Actual	2007 P. A.	Budget vs. P. A.	Variance Notes
		\$	\$	\$	\$ +/- (-)	
Finance and Business Services Division						
Administration	Page 8	2,294,000	2,397,028	2,287,300	(6,700)	No significant variances on expenditure side.
Rental Properties	Page 9	1,694,900	1,467,788	1,806,500	111,600	Includes new Bob Hunter Memorial Park rentals from April 1, 2007.
Property Services	Page 10	1,267,100	1,720,310	1,872,100	605,000	Increase of \$605,000 in taxes related to tax exemptions not approved by MNR for 2005, 2006 and 2007
Vehicle & Equipment Reserve	Page 11		344,697			Expenditures exceed recoveries until year-end.
		5,256,000	5,929,823	5,965,900	709,900	
Watershed Management Division						
WM Divisional Management	Page 12	831,900	330,022	357,000	(474,900)	Expenses down due to less Remedial Action Plan revenue.
Watershed Strategies	Page 13	2,421,700	794,449	2,516,300	94,600	ORM Alliance - extra expenses funded by extra partner contributions. CTC - expense anticipated to be over budget.
Conservation Field Centres	Page 14	2,515,100	1,538,181	2,522,016	6,916	
		5,768,700	2,662,652	5,395,316	(373,384)	
Planning & Development Division						
Planning & Development	Page 15	2,961,500	1,969,875	2,931,500	(30,000)	Legal expenditures over budget by \$50K. Expenditure savings, staff gapping \$50K, no consultant contracts \$30K.
Enforcement	Page 16	559,300	328,723	559,300		No variances - there maybe lower legal expenditures
		3,520,800	2,298,598	3,490,800	(30,000)	
Ecology Division						
Ecology	Page 17	2,960,600	1,760,792	3,114,400	153,800	Some gapping but also reclassifications of Planning Ecologists in NH.
Community Transformation Partnerships	Page 18	1,191,700	959,489	1,197,042	5,342	OCETA program under due to less funding.
		4,152,300	2,720,281	4,311,442	159,142	
Restoration Services Division						
Restoration Services	Page 19	2,160,400	1,591,354	3,233,371	912,871	Inland Fill rev. & exp. down due to contractor delays Additional volume in Plant Propagation.
Parks and Culture Division						
Parks & Culture Divisional Management	Page 20	907,600	597,400	865,200	(42,400)	Savings due to staff transfers and staff reductions.
Conservation Areas	Page 21	3,241,800	2,229,490	3,118,806	(122,994)	Some staff ended up charged to other programs. Numerous cost constraints to deal with rev. shortfall
Kortright Centre for Conservation	Page 22	1,389,400	1,071,687	1,530,300	140,900	Unbudgeted Ducks Unlimited Partnership projects flowthrough. Change in wedding program delivery. Increased operating costs due to business growth.
Oak Ridges Corridor Park	Page 23	1,089,900	631,731	1,136,500	46,600	Increase due to program growth.
Black Creek Pioneer Village	Page 24	4,357,800	2,768,837	4,263,000	(94,800)	Savings due to staffing and marketing reductions.
Food Services	Page 25	1,127,700	690,836	1,014,400	(113,300)	Savings due to lower staff and operational expenditures. lower than projected attendance at BCPV
		12,114,200	7,989,981	11,928,206	(185,994)	
Office of the CAO						
Corporate Management	Page 26	438,700	291,926	438,700		
Corporate Secretariat	Page 26	351,400	246,422	371,400	20,000	Legal costs over budget.
Human Resources	Page 26	539,400	336,843	549,400	10,000	Employee ad hoc assistance projected over budget in HR
Professional Access Program	Page 26	246,100	114,939	246,100		
		2,564,700	1,634,518	2,624,700	60,000	
Expenditure Total		35,537,100	24,827,207	36,949,735	1,252,535	

Toronto and Region Conservation Authority

Operating Variance Report as of August 31, 2007

	2007 <u>Budget</u> \$	2007 <u>Actual</u>	2007 <u>P. A.</u> \$	Budget <u>vs. P. A.</u> \$ +/- (-)	<u>Variance Notes</u>
Funding Sources:					
Program/User fees:					
Rental Properties	2,092,100	1,573,120	2,216,100	124,000	Includes new Bob Hunter Memorial Park rentals from April 1, 2007.
Black Creek Pioneer Village	2,133,500	1,089,733	2,038,900	(94,600)	Lower attendance in education and general admissions.
Food Services	1,303,100	596,719	1,090,000	(213,100)	Savings due to lower staff and operational expenditures. lower than projected attendance at BCPV
Development Services	2,757,000	1,804,954	2,878,700	121,700	\$121.7K more revenue than budget .
Restoration Services	2,220,000	970,922	2,227,588	7,588	Inland Fill rev. & exp. down due to contractor delays Additional volume in Plant Propagation.
Conservation Areas	3,183,100	2,713,775	3,111,600	(71,500)	Unrealized swimming program revenue.
Kortright Centre for Conservation	1,233,600	800,486	1,347,400	113,800	
Oak Ridges Corridor Park	1,211,000	997,645	1,260,700	49,700	
Conservation Field Centres	1,657,900	957,411	1,626,541	(31,359)	Weekend revenue shortfall at Lake St. George. Over budgeted revenue for Dorm 2 at Lake St. George.
All Other Program/User fees	488,500	388,986	526,700	38,200	
Reserves	73,600	71	63,600	(10,000)	
CFGT - Living City. 08+ moved below net					line moved below net exp.
CFGT - Flowthrough	251,000	371,701	569,489	318,489	
Other Municipal	1,372,500	883,045	2,109,200	736,700	Inland Fill rev. & exp. down due to contractor delays Additional volume in Plant Propagation.
Provincial	2,148,100	1,113,128	2,008,750	(139,350)	
Federal	1,143,500	614,734	836,041	(307,459)	Expenses down due to less Remedial Action Plan revenue.
Donations/Fundraising	546,600	45,247	456,715	(89,885)	
Non-Government Grants	935,600	1,733,893	724,780	(210,820)	Some Community Transformation projects did not go forward.
Reverse internal plant material charges included under user fees	(894,800)	(874,032)	(390,783)	504,017	
Other					
Revenue total	23,855,900	15,781,538	24,702,021	846,121	
Net Expenditures	11,681,200	9,045,669	12,247,714	406,414	
Net Expenditures funded by:					
CFGT - Living City	800,000		500,000	(300,000)	Fundraising goals likely not to be met
Provincial Transfer Payments	845,800	845,924	845,800		
Municipal Levy	10,335,500		10,335,500		
Deficit / (Surplus)	(300,100.00)	8,199,700	566,400	706,400	

* Reformatted for 2008 presentation: some recategorization of revenue and internal charges

Attachment 2

Toronto and Region Conservation Authority

CAPITAL SUMMARY

Actuals as of August 31, 2007 and Projected Variance as of December 31, 2007

	Page #	2007 BUDGET \$	2007 Actuals \$	2007 P. A. \$	Diff. P. A. \$	Variance Notes
Gross Expenditures:						
MONITORING AND REPORTING	Page 31	992,200	609,564	905,377	(86,823)	Some Water Quality work carried forward to 2008
<u>WATERSHED PLANNING</u>						
Peel Water Management	Page 32	479,900	350,812	372,800	(107,100)	Some Watershed Plans & Intergration delayed
York Water Management	Page 33	725,400	272,301	705,000	(20,400)	Surface Water Studies behind schedule
Durham Water Management	Page 34	307,600	69,927	288,816	(18,784)	Surface Water Studies behind schedule
Water Cost Centres	Page 35	2,259,600	853,609	1,794,326	(465,274)	Some Watershed Plans & Intergration delayed
Costs covered by Water management Programs		(1,838,900)	(767,339)	(1,405,844)	433,056	"
Floodplain Mapping	Page 36	438,500	69,828	308,200	(130,300)	Carryforward to 08.
York/Peel/Durham/Toronto Groundwater	Page 37	552,300	47,583	516,600	(35,700)	
Terrestrial Natural Heritage	Page 38	330,000	240,769	406,737	76,737	Additional funding sources obtained to support higher expenditures
<u>REGENERATION</u>						
Toronto Remedial Action Plan Project (RAP activity also shown under other projects)	Page 39	1,597,300	584,649	1,518,180	(79,120)	Etobicoke-Mimico work delayed
			(12,000)	(20,000)	(20,000)	
Peel Natural Heritage Project	Page 40	1,261,000	441,174	1,082,825	(178,175)	Etobicoke-Mimico work delayed
York Natural Heritage Project	Page 41	580,300	213,058	633,174	52,874	Additional funding for Duffins work
Durham Natural Heritage Project	Page 42	159,700	77,215	159,700		
Regeneration Cost Centres	Page 42b	449,500	194,467	465,700	16,200	
Regeneration Cost Centres covered from other budgets		(446,700)	(199,432)	(452,900)	(6,200)	
Valley and Shoreline Regeneration Projects	Page 43	4,439,800	955,629	3,979,691	(460,109)	Guildwood Parkway, Beechgrove deferred
Other Erosion Control Projects	Page 44	181,300	28,185	181,046	(254)	
City of Toronto Waterfront Project	Page 45	1,846,800	687,950	1,619,716	(227,084)	Arsenal Lands Park still unable to proceed
Region Of Durham Waterfront Project	Page 46	410,000	150,126	357,709	(52,291)	delays
Waterfront Revitalization Corporation Projects	Page 47	10,545,600	3,462,290	6,127,200	(4,418,400)	Port Union - park development and land acquisition cost savings Tommy Thompson Park - project schedule to be extended multiple years Western Beaches - project schedule extended/monitoring continues til 2010
Humber Bay Shores Waterfront Park	Page 48	3,000,000	69,299	3,000,000		Litigation still in progress
<u>SUSTAINABLE COMMUNITIES</u>						
Stewardship	Page 49	644,600	339,078	522,500	(122,100)	delays
Education	Page 49b	206,000	300,413	195,000	(11,000)	
Sustainable Communities	Page 50	254,200	120,070	254,200		
PEEL CLIMATE CHANGE MITIGATION PROJECT	Page 51	2,500,000	219,871	1,680,400	(819,600)	Claireville planting \$550k to be done in spring 08

Toronto and Region Conservation Authority
CAPITAL SUMMARY

Actuals as of August 31, 2007 and Projected Variance as of December 31, 2007

	Page #	2007 BUDGET \$	2007 Actuals \$	2007 P. A. \$	Diff. P. A.	Variance Notes
<u>FLOOD PROTECTION</u>						
Lower Don	Page 52	8,186,100	4,092,525	8,200,000	13,900	
Other Flood Control Projects	Page 53	1,028,900	(8,753)	716,100	(312,800)	Carryforward to 08
<u>INFRASTRUCTURE</u>						
Public Use Infrastructure	Page 54	415,300	308,793	435,300	20,000	
Other Facilities Retrofits	Page 55	1,817,500	227,422	1,510,000	(307,500)	Carried forward to 2008 for projects Just Get Active, Campground Improvements/AH Water Play
Drinking Water System Upgrades	Page 56		4,933			
Living City Centre Design and Build	Page 57	500,000	6,540		(500,000)	Project delayed
Nursery Relocation Project	Page 58	814,500	954,903	1,046,000	231,500	Extra work for generator, photovoltaic, truckport.
Kettle Lakes Nature Reserve	Page 59	390,600	121,277	300,000	(90,600)	Carryforward to 08
BCPV Retrofit and Attraction Development	Page 60	563,500	240,796	513,500	(50,000)	Carryforward to 08
Information Technology Project	Page 61	500,000	384,595	420,000	(80,000)	Carryforward to 08
Administrative Office	Page 62	700,000	88,857	655,300	(44,700)	Carryforward to 08
<u>REGIONAL OPEN SPACE</u>						
Waterfront Open Space	Page 63	530,000	62,765	530,000		
Acquisition - Greenspace Strategy	Page 63	4,720,000	384,595	4,720,000		
Expenditure total		52,042,400	16,251,592	44,242,353	(7,800,047)	
<u>Funding Sources:</u>						
Program/User fees			27,500	600	600	
Reserves		100,000		100,000		
CFGT - Living City						
CFGT - Flowthrough		203,100	41,158	182,250	(20,850)	
Other - Municipal		7,132,700	400,474	7,268,069	135,369	
Other - Provincial		2,527,500	281,267	2,109,691	(417,809)	Stewardship projects & Dam funding not secured
Other - Federal		379,300	351,298	307,295	(72,005)	
Other - Donations/Fundraising		500,000	4,645	500,000		
Non-Government Grants		19,692,200	7,784,035	15,205,153	(4,487,047)	TWRC Project changes.
Lease Revenue						
Land Sale Proceeds		450,000		450,000		
Transfers between Projects		(20,000)	(12,000)	(20,000)		
Revenue total		30,964,800	8,878,377	26,103,058	(4,861,742)	
Net Expenditures		21,077,600	7,373,215	18,139,295	(2,938,305)	
Provincial Transfer Payments						
Municipal Levy		20,243,100		17,075,515	(3,167,585)	Lower utilization due to delays
(Surplus) / Deficit		834,500		1,063,780	229,280	

Item 7.2

TO: Chair and Members of the Business Excellence Advisory Board
Meeting #6/07, November 2, 2007

FROM: James W. Dillane, Director, Finance and Business Services

RE: **2008 PRELIMINARY ESTIMATES, OPERATING AND CAPITAL**

KEY ISSUE

Approval of the 2008 Preliminary Estimates, Operating and Capital.

RECOMMENDATION

THE BOARD RECOMMENDS TO THE AUTHORITY THAT the 2008 Preliminary Estimates, Operating and Capital be approved;

AND FURTHER THAT Toronto and Region Conservation Authority (TRCA) staff and, as appropriate, the Chair of TRCA and the Chair of the Business Excellence Advisory Board, be directed to meet with TRCA funding partners to present the 2008 Preliminary Estimates, Operating and Capital.

RATIONALE

As members are aware, approval of the 2008 Preliminary Estimates, Operating and Capital, is the first formal stage toward approval of the 2008 budget. Approval of the preliminary estimates means that staff will submit requests to the municipal funding partners for an average municipal operating levy increase of 6.9% over 2007.

This proposed levy increase of 6.9% is in excess of the 4% guideline the Authority was advised of at its meeting in September. The preliminary estimates now assume that no exemption will be available through the provincial Conservation Land Tax Incentive Program (CLTIP) and proposes that property taxes be levied back to the participating municipality where the lands are situated. Since TRCA lands are mostly exempted in the City of Toronto, the net impact of this tax adjustment is that the levy increase for Toronto is 4% but averages at 6.9% when all of our jurisdictions are considered.

Gross expenditures are estimated to grow at 4.5%, an increase of \$1,613,600. This growth is primarily salary related, including some annualizations and new positions. The estimates include a new provision of \$300,000 for property taxes on lands which, for the last three years, staff had assumed would be eligible for the CLTIP. As members are aware, this matter is being appealed but as yet there is no resolution. There is general inflation provision in operations due to higher fuel and energy costs but this is modest in terms of the overall impact on gross expenditures as the operating budget is mostly driven by wage pressures.

Non-levy revenues are projected to grow at 3.8%, an increase of \$897,300. Significant increases are projected in operational areas and development fees.

In terms of Net Operating Expenditures (gross expenditures less operating revenue), the increase is 6.1%. This is the portion of the operating budget funded from the Ministry of Natural Resources (MNR) transfer payments, municipal levy and starting with 2008 includes operating grants from The Conservation Foundation of Greater Toronto (CFGT). These grants were previously treated as operating revenue. The estimates assume that MNR transfer payments and CFGT contributions will be flatlined at the 2007 level. The increase in the municipal levy is 6.9%.

The 2008 preliminary estimates include a provision of \$800,000 in general contributions from CFGT. As this target will not likely be met in 2007 and has not been met the last several years, the final budget may reflect a reduced provision, more in line with the Foundation's ability to raise unrestricted revenue.

The 2008 estimates currently provide for almost 14 new full-time equivalents (FTE), as outlined on page 7 of the budget document. This schedule will not include new staffing requirements within the capital estimates until the detailed capital budgets have been determined. Most of these new FTE's are funded from revenues and do not impact the levy. Staff will have the new position details available for the meeting.

TRCA has submitted preliminary estimates to its municipal funding partners. The process begins in June and submissions are required by the various partners in July, August and September. Staff has met with staff of the regions of Peel, Durham and York and the City of Toronto to present TRCA budget requirements. Meetings with the participating municipalities to finalize the budget will occur over the next four months. Meetings with Peel, York and Durham include representatives of the other conservation authorities which have jurisdiction in those regions.

The apportionment of the municipal levy is based on modified current value assessment (CVA). The attachments include a breakdown of this apportionment (using 2007 CVA figures to correspond to submissions to participating municipalities).

The capital estimates for the municipal partners have been submitted and may change as negotiations proceed. The table summarizing the municipal capital program includes the initial submissions to the participating municipalities. As staff work through the various municipal processes, these numbers will change to reflect decisions by the funding partners as to what they are able to support. The final capital budget which will be presented in April, 2008, will include Toronto Waterfront Revitalization Corporation projects as well as funding from other sources and any carry forward of project funding from 2007.

Staff will make a presentation to the board on the 2008 Preliminary Estimates, Operating and Capital on November 2, 2008.

Report prepared by: Jim Dillane, extension 6292

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Date: October 25, 2007

Attachments: 1

Attachment 1



2008 PRELIMINARY ESTIMATES

OPERATING AND CAPITAL

As submitted to the Business Excellence Advisory Board on November 2, 2007

TORONTO AND REGION CONSERVATION AUTHORITY

2008 PRELIMINARY ESTIMATES

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SECTION 1
2008 APPORTIONMENT OF LEVY

TORONTO AND REGION CONSERVATION AUTHORITY

APPORTIONMENT OF 2008 OPERATING BUDGET LEVY

GENERAL PROGRAMS SUMMARY

	< ----- 2008 GENERAL LEVY ----- >				2007 OPERATING LEVY *	Operating Change 08/07	
	LEVY EXCLUDING TAX ADJ.	TAX ADJUST.	TOTAL GENERAL LEVY	ROUGE PARK		\$	%
ADJALA-TOSORONTIO	847	1,000	1,847	10	837	1,010	120.7%
DURHAM	331,956	125,506	457,462	3,886	369,200	88,262	23.9%
TORONTO	6,984,261	4,200	6,988,461	81,752	6,769,988	218,473	3.2%
MONO	892	200	1,092	10	848	244	28.8%
PEEL	1,215,524	129,270	1,344,794	14,228	1,192,109	152,685	12.8%
YORK	2,043,045	214,999	2,258,044	23,914	2,002,518	255,526	12.8%
	10,576,525	475,175	11,051,700	123,800	10,335,500	716,200	6.9%
LEVY ON HAND / SPECIAL							
	10,576,525	475,175	11,051,700	123,800	10,335,500	716,200	6.9%

* excludes Rouge Park levy

TORONTO AND REGION CONSERVATION AUTHORITY
APPORTIONMENT OF 2008 LEVIES

MATCHING* AND NON-MATCHING FORMAT

	----- OPERATING LEVY -----		TOTAL
	MATCHING*	NON-MATCHING	
	\$	\$	
ADJALA-TOSORONTIO	68	1,779	1,847
DURHAM	26,546	430,916	457,462
TORONTO	558,529	6,429,932	6,988,461
MONO	71	1,021	1,092
PEEL	97,205	1,247,589	1,344,794
YORK	163,381	2,094,663	2,258,044
	845,800	10,205,900	11,051,700

* Based on preliminary estimates of provincial funding.

THE TORONTO AND REGION CONSERVATION AUTHORITY

BASIS OF APPORTIONMENT - MUNICIPAL LEVY - 2008

(BASED ON 2006 FOR 2007 MODIFIED CURRENT VALUE ASSESSMENT FIGURES)

MUNICIPALITY	CURRENT VALUE ASSESSMENT	% OF MUNICIP- ALITY IN AUTHORITY	CURRENT VALUE ASSESSMENT IN WATERSHED	TOTAL POPULATION	POPULATION IN AUTHORITY
	\$(000's)		\$(000's)		
Township of Adjala-Tosorontio	1,278,874	4	51,155	9,846	394
Durham, Regional Municipality of	24,182,754	*	20,056,788	190,404	159,013
City of Toronto	421,988,773	100	421,988,773	2,108,054	2,108,054
Town of Mono	1,077,860	5	53,893	6,578	329
Peel, Regional Municipality of	169,069,124	*	73,441,914	989,812	444,593
York, Regional Municipality of	135,188,932	*	123,440,684	662,014	598,052
	<u>752,786,317</u>		<u>639,033,208</u>	<u>3,966,708</u>	<u>3,310,435</u>
ANALYSIS OF REGIONAL MUNICIPALITIES :					
Durham, Regional Municipality of					
Ajax, Town of	10,170,220	86	8,746,389	87,276	75,057
Pickering, Town of	11,378,971	95	10,810,022	84,686	80,452
Uxbridge Township	2,633,564	19	500,377	18,442	3,504
	<u>24,182,754</u>		<u>20,056,788</u>	<u>190,404</u>	<u>159,013</u>
Peel, Regional Municipality of					
Brampton, City	52,285,676	63	32,939,976	354,667	223,440
Mississauga, City of	107,858,902	33	35,593,438	582,624	192,266
Caledon, Town of	8,924,546	55	4,908,500	52,521	28,887
	<u>169,069,124</u>		<u>73,441,914</u>	<u>989,812</u>	<u>444,593</u>
York, Regional Municipality of					
Aurora, Town of	7,225,257	4	289,010	41,307	1,652
Markham, Town of	42,987,886	100	42,987,886	226,358	226,358
Richmond Hill, Town of	26,604,656	99	26,338,609	142,487	141,062
Vaughan, Town of	50,272,220	100	50,272,221	211,082	211,082
Whitchurch-Stouffville, Town of	4,577,626	43	1,968,379	22,635	9,733
King Township	3,521,286	45	1,584,579	18,145	8,165
	<u>135,188,932</u>		<u>123,440,684</u>	<u>662,014</u>	<u>598,052</u>

As provided by the Ministry of Natural Resources

TORONTO AND REGION CONSERVATION AUTHORITY

2008 LEVY APPORTIONMENT

MUNICIPALITY	MODIFIED CURRENT VALUE ASSESSMENT IN WATERSHED \$(000's)	2008 GENERAL LEVY PROPORTIONATE FACTOR	2007 GENERAL LEVY PROPORTIONATE FACTOR
ADJALA-TOSORONTIO	51,155	0.00801%	0.00823%
DURHAM, REGIONAL MUNICIPALITY OF			
Ajax	8,746,389		
Pickering	10,810,022		
Uxbridge	<u>500,377</u>		
	20,056,788	3.13861%	3.08266%
CITY OF TORONTO	421,988,773	66.03550%	66.57231%
TOWN OF MONO	53,893	0.00843%	0.00834%
PEEL, REGIONAL MUNICIPALITY OF			
Brampton	32,939,976		
Mississauga	35,593,438		
Caledon	<u>4,908,500</u>		
	73,441,914	11.49266%	11.33314%
YORK, REGIONAL MUNICIPALITY OF			
Aurora	289,010		
Markham	42,987,886		
Richmond	26,338,609		
Vaughan	50,272,221		
Whitchurch - Stouffville	1,968,379		
King	<u>1,584,579</u>		
	<u>123,440,684</u>	19.31679%	18.99531%
	<u><u>639,033,208</u></u>	<u><u>100.00000%</u></u>	<u><u>100.00000%</u></u>

SECTION 2
2008 OPERATING ESTIMATES

TORONTO AND REGION CONSERVATION AUTHORITY

2008 Preliminary Operating Budget

Gross Expenditures (by functional Unit)	Page Reference	2007 Budget	2007 P. A.	2008 Budget	08 / 07 % Chg.	08 / 07 \$ Chg.	
		\$	\$	\$			<u>2008 over 2007 Change</u>
							Intro: all budgets affected by COLA and market adjustments.
Finance and Business Services Division							
Administration	Page 8	2,294,000	2,287,300	2,356,800	2.7%	62,800	Modest upgrades in IT capacity. Annualization of Records Clerk, A/P Clerk and maternity leave return.
Rental Properties	Page 9	1,694,900	1,806,500	1,845,700	8.9%	150,800	Expenditure increases reflect new Bob Hunter Memorial Park units from ORC
Property Services	Page 10	1,267,100	1,872,100	1,689,100	33.3%	422,000	Increase of \$300,000 in taxes related to tax exemptions not approved by MNR, Annualization of Property Agent & clerk positions.
Vehicle & Equipment Reserve	Page 11						Expenditures exceed recoveries until year-end.
		5,256,000	5,965,900	5,891,600	12.1%	635,600	
Watershed Management Division							
WM Divisional Management	Page 12	831,900	357,000	440,200	-47.1%	(391,700)	Remedial Action Plan: budgeted at lower amount.
Watershed Strategies	Page 13	2,421,700	2,516,300	2,583,000	6.7%	161,300	Don/Highland - vacant Don Specialist position restored. Rouge: more Regen. Trust funding available. Duffins - 07 gapping not present in 08.
Conservation Field Centres	Page 14	2,515,100	2,522,016	2,613,500	3.9%	98,400	Wages and other costs related to additional volume.
		5,768,700	5,395,316	5,636,700	-2.3%	(132,000)	
Planning & Development Division							
Planning & Development	Page 15	2,961,500	2,931,500	3,126,400	5.6%	164,900	More staff & costs to Environmental Assessments, Increased legal expenditures.
Enforcement	Page 16	559,300	559,300	579,000	3.5%	19,700	
		3,520,800	3,490,800	3,705,400	5.2%	184,600	
Ecology Division							
Ecology	Page 17	2,960,600	3,114,400	3,126,100	5.6%	165,500	More staff & costs Flood Forecasting, Water resources. Source Water Protection slightly up but not enough revenue for a surplus as in 07.
Community Transformation Partnerships	Page 18	1,191,700	1,197,042	814,800	-31.6%	(376,900)	Fewer programs projected.
		4,152,300	4,311,442	3,940,900	-5.1%	(211,400)	
Restoration Services Division							
Restoration Services	Page 19	2,160,400	3,233,371	2,306,800	6.8%	146,400	Restoration Services Centre - annualized new costs net of recoveries. Plant Propagation - exp. & rev up. Inland Fill revenue higher.
Parks and Culture Division							
Parks & Culture Divisional Management	Page 20	907,600	865,200	954,400	5.2%	46,800	Share of new Restoration Services building operating costs added.
Conservation Areas	Page 21	3,241,800	3,118,806	3,477,000	7.3%	235,200	Outdoor Aquatic Playground Program at Heart Lake added and admission fee increase. Increased security, insurance deductible and internet service costs. FT Asst. Superintendent position reinstated to full year.
Kortright Centre for Conservation	Page 22	1,389,400	1,530,300	1,624,700	16.9%	235,300	Increased Wedding program. Increased Day Camp Program. Added Jr. Clerk contract position.
Oak Ridges Corridor Park	Page 23	1,089,900	1,136,500	1,211,000	11.1%	121,100	Added maintenance of Oak Ridges Corridor Park.
Black Creek Pioneer Village	Page 24	4,357,800	4,263,000	4,288,900	-1.6%	(68,900)	Maintenance: utilities increase + supplies cost increase. Marketing staff transferred to Corporate Communications.
Food Services	Page 25	1,127,700	1,014,400	1,282,800	13.8%	155,100	Higher Wedding / Corporate Events activity projected.
		12,114,200	11,928,206	12,836,000	6.0%	724,600	
Office of the CAO							
Corporate Management	Page 26	438,700	438,700	453,800	3.4%	15,100	
Corporate Secretariat	Page 26	351,400	371,400	361,400	2.8%	10,000	Modest increase in corporate legal provision.

Toronto and Region Conservation Authority

2008 Preliminary Operating Budget

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>08 / 07</u> <u>% Chg.</u>	<u>08 / 07</u> <u>\$ Chg.</u>	<u>2008 over 2007 Change</u>
Funding Sources:						
Program/User fees:						
Rental Properties	2,092,100	2,216,100	2,256,500	7.9%	164,400	Rent increases and more units in new Bob Hunter Memorial Park.
Black Creek Pioneer Village	2,133,500	2,038,900	2,136,200	0.1%	2,700	No fee increase, slight attendance increase.
Food Services	1,303,100	1,090,000	1,524,300	17.0%	221,200	More Corporate Events
Development Services	2,757,000	2,878,700	3,301,600	19.8%	544,600	Increased revenues by 20% from 2007, new Seaton Lands and Markham funds.
Restoration Services	2,220,000	2,227,588	2,484,100	11.9%	264,100	Plant Propagation - exp. & rev up. Inland Fill revenue higher.
Conservation Areas	3,183,100	3,111,600	3,351,600	5.3%	168,500	Camping Fees increased. Outdoor Aquatic Playground Program at Heart Lake added and admission fee increase.
Kortright Centre for Conservation	1,233,600	1,347,400	1,445,600	17.2%	212,000	Increased Day Camp Program. Increased Wedding program .
Oak Ridges Corridor Park	1,211,000	1,260,700	1,211,000			
Conservation Field Centres	1,657,900	1,626,541	1,738,200	4.8%	80,300	
All Other Program/User fees	488,500	526,700	488,500			
Reserves	73,600	63,600	188,200	155.7%	114,600	Additional reserve to balance to levy.
CFGT - Living City. 08+ moved below net				-		line moved below net exp.
CFGT - Flowthrough	251,000	569,489	205,500	-18.1%	(45,500)	Foreign Professionals program not funded via CFGT i 08
Other Municipal	1,372,500	2,109,200	1,224,700	-10.8%	(147,800)	Some Community Transformation projects did not go forward.
Provincial	2,148,100	2,008,750	2,125,000	-1.1%	(23,100)	
Federal	1,143,500	836,041	746,000	-34.8%	(397,500)	Remedial Action Plan: budgeted at lower amount.
Donations/Fundraising	546,600	456,715	487,100	-10.9%	(59,500)	
Non-Government Grants	935,600	724,780	796,000	-14.9%	(139,600)	Some Community Transformation projects did not go forward.
Reverse internal plant material charges included under user fees	(894,800)	(390,783)	(956,900)	6.9%	(62,100)	
Other						
Revenue total	<u>23,855,900</u>	<u>24,702,021</u>	<u>24,753,200</u>	3.8%	<u>897,300</u>	
Net Expenditures	<u>11,681,200</u>	<u>12,247,714</u>	<u>12,397,500</u>	6.1%	<u>716,300</u>	
Net Expenditures funded by:						
CFGT - Living City	800,000	500,000	800,000			Fundraising goals to be discussed.
Provincial Transfer Payments	845,800	845,800	845,800			
Municipal Levy	10,335,500	10,335,500	11,051,700	6.9%	716,200	
Deficit / (Surplus)	<u>(300,100.00)</u>	<u>566,400</u>	<u>(300,000)</u>	-0.0%	<u>100</u>	

* Reformatted for 2008 presentation: some recategorization of revenue and internal charges

TORONTO AND REGION CONSERVATION AUTHORITY

Full-time Equivalent Employees

	<u>FULL-TIME</u>		<u>Seasonal, Part-time</u>		<u>TOTAL FTE's</u>	
	<u>2007</u>	<u>2008</u>	<u>2006</u>	<u>2007</u>	<u>2006</u>	<u>2007</u>
Finance & Business Services	51.8	55.1	1.6	0.3	53.4	55.4
Watershed Management / Planning / Ecology / Restoration Services	136.5	143.1	23.9	24.3	160.4	167.4
Parks and Culture	64.0	52.0	104.7	118.6	168.6	170.7
Office of the CAO	18.3	20.7	1.9	2.0	20.1	22.6
Total Operating	<u>270.5</u>	<u>270.9</u>	<u>132.0</u>	<u>145.2</u>	<u>402.5</u>	<u>416.1</u>
Capital *	<u>91.8</u>	<u>94.6</u>	<u>22.5</u>	<u>19.9</u>	<u>114.3</u>	<u>114.5</u>
TOTAL STAFFING	<u>362.3</u>	<u>365.5</u>	<u>154.5</u>	<u>165.1</u>	<u>516.8</u>	<u>530.6</u>

* 2007 capital staffing is still in progress until detailed capital budget completed.

TORONTO AND REGION CONSERVATION AUTHORITY
2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Finance and Business Services
ACTIVITY: Administration

Page 8

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Financial Services	830,200	824,600	904,300	8.9%	74,100
Office Services	1,255,900	1,254,800	1,279,900	1.9%	24,000
Information Technology	612,200	612,200	666,200	8.8%	54,000
GIS	459,100	459,100	498,300	8.5%	39,200
Project Surcharge	(927,200)	(927,200)	(1,048,300)	13.1%	(121,100)
Environmental Management Systems	63,800	63,800	56,400	-11.6%	(7,400)
Expenditure Total	<u>2,294,000</u>	<u>2,287,300</u>	<u>2,356,800</u>	<u>2.7%</u>	<u>62,800</u>
Funding Sources:					
Program/User fees	474,000	514,500	474,000		
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Non-Government Grants				-	
Revenue Total	<u>474,000</u>	<u>514,500</u>	<u>474,000</u>		
Net Expenditures	<u>1,820,000</u>	<u>1,772,800</u>	<u>1,882,800</u>	<u>3.5%</u>	<u>62,800</u>

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Modest upgrades in IT capacity.

Wage costs:

Annualization of Records Clerk, A/P Clerk and maternity leave return.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Finance and Business Services
ACTIVITY: Rental Properties

Page 9

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Basic Rentals	559,800	559,800	562,300	0.4%	2,500
ORC Rentals	693,000	804,600	829,000	19.6%	136,000
Special Agreements	101,500	101,500	104,000	2.5%	2,500
Central Services	340,600	340,600	350,400	2.9%	9,800
Expenditure Total	1,694,900	1,806,500	1,845,700	8.9%	150,800
Funding Sources:					
Program/User fees	2,092,100	2,216,100	2,256,500	7.9%	164,400
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Private				-	
Revenue total	2,092,100	2,216,100	2,256,500	7.9%	164,400
Net Expenditures	(397,200)	(409,600)	(410,800)	3.4%	(13,600)

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Expenditure increases reflect new Bob Hunter Memorial Park units from ORC

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Finance and Business Services
ACTIVITY: Property & Taxes

Page 10

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Property Services	809,600	809,600	910,500	12.5%	100,900
Taxes & Insurance	372,000	977,000	684,100	83.9%	312,100
Conservation Land Planning	85,500	85,500	94,500	10.5%	9,000
Expenditure Total	1,267,100	1,872,100	1,689,100	33.3%	422,000
Funding Sources:					
Program/User fees				-	
Reserves			139,600	-	139,600
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Non-Government Grants	55,000	209,000	55,000		
Revenue Total	55,000	209,000	194,600	253.8%	139,600
Net Expenditures	1,212,100	1,663,100	1,494,500	23.3%	282,400

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Increase of \$300,000 in taxes related to tax exemptions not approved by MNR,
 Annualization of Property Agent & clerk positions.

NOTES: 2007 VARIANCES

Increase of \$605,000 in taxes related to tax exemptions not approved by MNR for 2005, 2006 and 2007
 Sales tax rebates of \$154,000, unbudgeted

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Finance and Business Services
ACTIVITY: Vehicle & Equipment

Page 11

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Fuel, Maintenance & Repairs	452,800	452,800	486,100	7.4%	33,300
Vehicle Purchases - New				-	
Vehicle Purchases - Replacement	245,900	305,900	270,000	9.8%	24,100
Equipment Purchases - New	5,000	5,000		-100.0%	(5,000)
Equipment Purchases - Replacement	130,000	130,000	83,900	-35.5%	(46,100)
Equipment Disposal Proceeds	(53,000)	(53,000)	(30,000)	-43.4%	23,000
Internal Recoveries	(780,700)	(840,700)	(810,000)	3.8%	(29,300)
				-	
				-	
				-	
				-	
Expenditure Total	<hr/> <hr/>		<hr/> <hr/>	-	<hr/> <hr/>
Funding Sources:					
Program/User fees				-	
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Private				-	
-				-	
-				-	
Revenue Total	<hr/> <hr/>		<hr/> <hr/>	-	<hr/> <hr/>
Net Expenditures				-	

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Normal rate of replacements.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Watershed Management
ACTIVITY: WM Divisional Management

Page 12

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Divisional Management	208,700	208,700	228,300	9.4%	19,600
R.A.P. Administration	623,200	148,300	211,900	-66.0%	(411,300)
Expenditure Total	<u>831,900</u>	<u>357,000</u>	<u>440,200</u>	<u>-47.1%</u>	<u>(391,700)</u>
Funding Sources:					
Program/User fees				-	
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial	322,850	85,350	118,200	-63.4%	(204,650)
Federal	322,850	85,450	118,300	-63.4%	(204,550)
Donations/Fundraising				-	
Private				-	
Revenue Total	<u>645,700</u>	<u>170,800</u>	<u>236,500</u>	<u>-63.4%</u>	<u>(409,200)</u>
Net Expenditures	<u>186,200</u>	<u>186,200</u>	<u>203,700</u>	<u>9.4%</u>	<u>17,500</u>

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Remedial Action Plan: budgeted at lower amount.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Watershed Management
ACTIVITY: Watershed Strategies

Page 13

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Don River	279,500	261,900	296,700	6.2%	17,200
Humber River	361,900	367,800	365,000	0.9%	3,100
Rouge River	400,000	400,000	475,000	18.8%	75,000
Highland Creek	9,700	9,700	38,400	295.9%	28,700
Etobicoke - Mimico Creek	274,400	369,700	275,400	0.4%	1,000
Duffins Creek	231,000	231,000	253,800	9.9%	22,800
Oak Ridges Moraine	132,900	142,000	137,300	3.3%	4,400
Waterfront Strategy	68,700	68,700	71,200	3.6%	2,500
CTC Source Water Protection Plan	821,900	845,900	828,500	0.8%	6,600
Portion funded from Capital	(158,300)	(180,400)	(158,300)		
Other				-	
Expenditure Total	<u>2,421,700</u>	<u>2,516,300</u>	<u>2,583,000</u>	6.7%	<u>161,300</u>
Funding Sources:					
Program/User fees				-	
Reserves	48,600	48,600	33,600	-30.9%	(15,000)
CFGT - Living City				-	
CFGT - Flowthrough		36,500		-	
Other - Municipal	20,000	20,000	20,000		
Other - Provincial	880,150	891,350	905,900	2.9%	25,750
Other - Federal	34,250	45,450	60,000	75.2%	25,750
Other - Donations/Fundraising	400,000	400,000	400,000		
Other - Private	143,700	182,538	143,700		
Revenue Total	<u>1,526,700</u>	<u>1,624,438</u>	<u>1,563,200</u>	2.4%	<u>36,500</u>
Net Expenditures	<u>895,000</u>	<u>891,862</u>	<u>1,019,800</u>	13.9%	<u>124,800</u>

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Don/Highland - vacant Don Specialist position restored.

Rouge: more Regen. Trust funding available.

Duffins - 07 gapping not present in 08.

2007 Actuals:

ORM Alliance - extra expenses funded by extra partner contributions.

CTC - expense anticipated to be over budget.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Watershed Management
ACTIVITY: Conservation Field Centres

Page 14

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Program Management	133,400	133,400	137,700	3.2%	4,300
Education Support Services	276,600	286,775	281,900	1.9%	5,300
Albion Hills	719,100	709,710	750,400	4.4%	31,300
Claremont	640,700	642,880	694,700	8.4%	54,000
Lake St. George	675,800	681,251	729,300	7.9%	53,500
Education Special Projects	134,500	134,500	134,500		
Recoveries from Other programs	(65,000)	(66,500)	(115,000)	76.9%	(50,000)
				-	
				-	
				-	
Expenditure Total	<u>2,515,100</u>	<u>2,522,016</u>	<u>2,613,500</u>	3.9%	<u>98,400</u>
Funding Sources:					
Program/User fees	1,657,900	1,626,541	1,738,200	4.8%	80,300
Reserves	10,000	10,000	10,000		
CFGT - Living City				-	
CFGT - Flowthrough	124,500	143,500	152,500	22.5%	28,000
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising	9,500	9,500		-100.0%	(9,500)
Non-Government Grants	134,500	134,500	134,500		
Internal				-	
-				-	
Revenue Total	<u>1,936,400</u>	<u>1,924,041</u>	<u>2,035,200</u>	5.1%	<u>98,800</u>
Net Expenditures	<u>578,700</u>	<u>597,975</u>	<u>578,300</u>	-0.1%	<u>(400)</u>

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Wages and other costs related to additional volume.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Planning & Development
ACTIVITY: Planning & Development

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	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Planning Services	817,600	767,600	874,100	6.9%	56,500
Regulation Services	680,500	680,500	724,200	6.4%	43,700
Solicitor/Realtor Enquiries	51,600	51,600	53,300	3.3%	1,700
Policy, Research and Special Projects	457,900	517,008	434,000	-5.2%	(23,900)
Hearings	200,000	250,000	250,000	25.0%	50,000
Environmental Assessments	1,109,900	1,109,900	1,410,800	27.1%	300,900
				-	
Portion funded via other Program Categories	(356,000)	(445,108)	(620,000)	74.2%	(264,000)
Expenditure Total	<u>2,961,500</u>	<u>2,931,500</u>	<u>3,126,400</u>	5.6%	<u>164,900</u>
Funding Sources:					
Program/User fees	2,757,000	2,878,700	3,301,600	19.8%	544,600
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal	836,500	834,800	826,100	-1.2%	(10,400)
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Non-Government Grants	14,200	14,200		-100.0%	(14,200)
-				-	
Revenue Total	<u>3,607,700</u>	<u>3,727,700</u>	<u>4,127,700</u>	14.4%	<u>520,000</u>
Net Expenditures	<u>(646,200)</u>	<u>(796,200)</u>	<u>(1,001,300)</u>	55%	<u>(355,100)</u>

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Increased revenues by 20% from 2007, new Seaton Lands and Markham funds.

More staff & costs to Environmental Assessments, Increased legal expenditures.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Planning & Development
ACTIVITY: Enforcement

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	2007 <u>Budget</u> \$	2007 <u>P. A.</u> \$	2008 <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Enforcement	509,300	509,300	529,000	3.9%	19,700
Legal	50,000	50,000	50,000		
Expenditure Total	559,300	559,300	579,000	3.5%	19,700
Funding Sources:					
Program/User fees				-	
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Private				-	
-				-	
-				-	
Revenue Total				-	
Net Expenditures	559,300	559,300	579,000	3.5%	19,700

Comments:

Major 08 over 07 Changes (in addition to economic factors):

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Ecology

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	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Program Management	381,800	372,600	409,900	7.4%	28,100
Sustainable Development Planning				-	
Review Services	30600	30600	25100	-18.0%	-5500
Special Projects	190,000	300,000	100,000	-47.4%	(90,000)
Natural Heritage Management	546,300	552,300	594,600	8.8%	48,300
Water Resources	917,300	888,200	969,600	5.7%	52,300
Flood Forecasting & Warning	222,700	235,000	313,400	40.7%	90,700
Op. & Maintenance of Dams, Channels and Water Control Structures	313,800	313,800	320,300	2.1%	6,500
Source Water Protection	358,100	421,900	393,200	9.8%	35,100
				-	
Expenditure Total	2,960,600	3,114,400	3,126,100	5.6%	165,500
Funding Sources:					
Program/User fees				-	
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal	115,000	427,000	25,000	-78.3%	(90,000)
Provincial	450,000	300,000	450,000		
Federal	25,000	4,516	25,000		
Donations/Fundraising				-	
Non-Government Grants	74,000	79	125,000	68.9%	51,000
Internal		12,300		-	
				-	
Revenue Total	664,000	743,895	625,000	-5.9%	(39,000)
Net Expenditures	2,296,600	2,370,505	2,501,100	8.9%	204,500

Comments:

Major 08 over 07 Changes (in addition to economic factors):

More training revenue.

More staff & costs Flood Forecasting, Water resources.

Source Water Protection slightly up but not enough revenue for a surplus as in 07.

NOTES: 2007 VARIANCES

Some gapping but also reclassifications of Planning Ecologists in NH.

Lower revenues from Training Sessions and Products.

Source Water Protection & Sp. Proj. up.

**TORONTO AND REGION CONSERVATION AUTHORITY
2008 OPERATING BUDGET - PRELIMINARY**

DIVISION:
ACTIVITY:

Ecology
Community Transformation Partnerships

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	<u>2007</u> <u>BUDGET</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>BUDGET</u> \$	<u>% CHG.</u>	<u>\$ CHG.</u>
Expenditures:					
<u>Energy Projects</u>					
Development, Management & Communications	150,100	52,886	115,300	-23.2%	(34,800)
Mayors' Megawatt Challenge	113,400	73,440	106,300	-6.3%	(7,100)
MMC:Vaughan PCP Challenge		8,400	14,600	-	14,600
Greening Health Care	156,000	148,970	206,900	32.6%	50,900
Home Energy Clinic	12,500	2,900	5,400	-56.8%	(7,100)
PowerStream Relationship				-	
Sustainable House Demonstration		36,000		-	
Greening Retail	170,900	39,175	104,600	-38.8%	(66,300)
Sustainable Schools	164,300	146,345	5,400	-96.7%	(158,900)
All Others	353,100	266,326	79,800	-77.4%	(273,300)
<u>Sustainable Development Projects</u>	(148,600)	(132,600)	(154,700)		
Sustainable Communities-General	47,700	22,000	7,400		
Sustainable Communities Charette		2,100		-	
Greening the Urban Village, CMHC Proposal				-	
OCETA	35,300	86,100	22,500	-36.3%	(12,800)
Sustainable House Design Comp				-	
The Municipal Tool Kit		20,000	5,400	-	5,400
All Others	137,000	425,000	295,900	116.0%	158,900
Expenditure Total	1,191,700	1,197,042	814,800	-31.6%	(376,900)
Funding Sources:					
Program/User fees				-	
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough	33,500	306,489	28,000	-16.4%	(5,500)
Municipal	211,000	137,000	213,600	1.2%	2,600
Provincial	52,000	265,150	146,500	181.7%	94,500
Federal	271,000	258,225	32,000	-88.2%	(239,000)
Donations/Fundraising	132,000	42,215	82,000	-37.9%	(50,000)
Non-Government Grants	492,200	157,963	312,700	-36.5%	(179,500)
-				-	
-				-	
Revenue Total	1,191,700	1,167,042	814,800	-31.6%	(376,900)
Net Expenditures		30,000		-	

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Fewer programs projected.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Restoration Services

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	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Program Management	378,400	493,588	400,600	5.9%	22,200
Inland Fill Program	230,000	143,000	230,000		
Plant Propagation	467,100	525,000	486,300	4.1%	19,200
Planting and Special Projects	740,600	1,637,383	785,800	6.1%	45,200
Asian Longhorned Beetle	540,400	470,400	560,700	3.8%	20,300
Internal Recoveries	(513,500)	(513,500)	(555,800)	8.2%	(42,300)
Funded from Other Projects	(160,100)		(185,300)		
Archaeology	477,500	477,500	584,500	22.4%	107,000
				-	
				-	
				-	
Expenditure Total	<u>2,160,400</u>	<u>3,233,371</u>	<u>2,306,800</u>	<u>6.8%</u>	<u>146,400</u>
Funding Sources:					
Program/User fees	2,220,000	2,227,588	2,484,100	11.9%	264,100
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal	190,000	690,400	140,000	-26.3%	(50,000)
Provincial			50,000	-	50,000
Federal	490,400	442,400	510,700	4.1%	20,300
Donations/Fundraising				-	
Non-Government Grants			3,100	-	3,100
Internal Recoveries	(839,800)	(344,483)	(895,800)	6.7%	(56,000)
-				-	
Revenue Total	<u>2,060,600</u>	<u>3,015,905</u>	<u>2,292,100</u>	<u>11.2%</u>	<u>231,500</u>
Net Expenditures	<u>99,800</u>	<u>217,466</u>	<u>14,700</u>	<u>-85.3%</u>	<u>(85,100)</u>

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Restoration Services Centre - annualized new costs net of recoveries.

Plant Propagation - exp. & rev up.

Inland Fill revenue higher.

NOTES: 2007 VARIANCES

Inland Fill rev. & exp. down due to contractor delays.

Additional volume in Plant Propagation.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION:	Parks and Culture	Page	20
ACTIVITY:	Divisional Management		

	2007 <u>BUDGET</u> \$	2007 <u>P. A.</u> \$	2008 <u>BUDGET</u> \$	<u>% CHG.</u>	<u>\$ CHG.</u>
<u>Expenditures:</u>					
Divisional Management	331,700	313,300	438,300	32.1%	106,600
Parks /Culture- Fundraising	63,900	48,900	67,500	5.6%	3,600
Parks /Culture- Sales	197,600	195,300	121,200	-38.7%	(76,400)
Parks /Culture- Customer Service	314,400	307,700	327,400	4.1%	13,000
	907,600	865,200	954,400	5.2%	46,800
<u>FUNDING SOURCES:</u>					
User fees:	14,500	12,200	14,500		
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Other - Municipal				-	
Other - Provincial				-	
Other - Federal				-	
Other - Donations/Fundraising				-	
Other - Private				-	
-				-	
-				-	
	14,500	12,200	14,500		
NET EXPENDITURES	893,100	853,000	939,900	5.2%	46,800

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Share of new Restoration Services building operating costs added.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks & Culture Division
ACTIVITY: Conservation Areas

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	2007 <u>Budget</u> \$	2007 <u>P. A.</u> \$	2008 <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
General Operations	100,000	96,000	100,000		
<u>West Zone</u>					
West Zone Administration	132,500	127,400	165,300	24.8%	32,800
Albion Hills	665,500	677,700	728,950	9.5%	63,450
Glen Haffy	189,900	202,000	196,410	3.4%	6,510
Indian Line	462,800	434,000	493,100	6.5%	30,300
Boyd	233,900	226,900	248,100	6.1%	14,200
Heart Lake	279,400	285,400	326,300	16.8%	46,900
<u>East Zone</u>					
East Zone Administration	72,000	37,800	67,740	-5.9%	(4,260)
Bruce's Mill	407,900	372,400	393,940	-3.4%	(13,960)
Petticoat Creek	373,400	349,806	425,460	13.9%	52,060
<u>Land Management</u>					
East Zone:	122,600	107,500	124,800	1.8%	2,200
West Zone:	176,900	176,900	181,900	2.8%	5,000
Major Maintenance	25,000	25,000	25,000		
Expenditure Total	3,241,800	3,118,806	3,477,000	7.3%	235,200
Funding Sources:					
Authority Generated	3,183,100	3,111,600	3,351,600	5.3%	168,500
Reserves	5,000	5,000	5,000		
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Private				-	
Revenue Total	3,188,100	3,116,600	3,356,600	5.3%	168,500
Net Expenditures	53,700	2,206	120,400	124.2%	66,700

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Camping Fees increased.

Outdoor Aquatic Playground Program at Heart Lake added and admission fee increase.

Increased security, insurance deductible and internet service costs.

FT Asst. Superintendent position reinstated to full year.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks and Culture Page 22
ACTIVITY: Kortright Centre for Conservation

	2007 <u>BUDGET</u> \$	2007 <u>P. A.</u> \$	2008 <u>BUDGET</u> \$	<u>% CHG.</u>	<u>\$ CHG.</u>
<u>Expenditures:</u>					
Administration	106,600	110,800	126,900	19.0%	20,300
Grounds	108,600	103,900	113,000	4.1%	4,400
Buildings	167,200	167,500	179,900	7.6%	12,700
General Programs	50,300	60,400	51,800	3.0%	1,500
Day Use	63,500	60,000	89,400	40.8%	25,900
Public Programs	33,200	37,600	33,600	1.2%	400
Education Programs	309,700	318,800	313,200	1.1%	3,500
Cafe	62,400	70,100	77,200	23.7%	14,800
Gift Shop	92,100	97,000	98,000	6.4%	5,900
Maple Syrup Program	234,700	249,000	227,300	-3.2%	(7,400)
Energy Workshops	75,700	72,900	77,400	2.2%	1,700
All other Programs	48,100	140,400	199,700	315.2%	151,600
Marketing	37,300	41,900	37,300		
				-	
Expenditure Total	1,389,400	1,530,300	1,624,700	16.9%	235,300
<u>Funding Sources:</u>					
User fees by program Component:					
User Fees	1,233,600	1,347,400	1,445,600	17.2%	212,000
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Private				-	
-				-	
Revenue Total	1,233,600	1,347,400	1,445,600	17.2%	212,000
Net Expenditures	155,800	182,900	179,100	15.0%	23,300

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Increased Wedding program .

Variance comments 2007:

Expenditures:

Unbudgeted Ducks Unlimited Partnership projects flowthrough.

Change in wedding program delivery.

Increased operating costs due to business growth.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION:

Parks and Culture

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ACTIVITY:

Black Creek Pioneer Village

	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Program Management	240,300	236,800	247,700	3.1%	7,400
Curatorial	337,100	335,100	253,400	-24.8%	(83,700)
Photography				-	
Interpretative Programming	1,410,100	1,406,100	1,363,100	-3.3%	(47,000)
Special Events	78,000	82,500	95,000	21.8%	17,000
Heritage Education	256,100	251,100	275,300	7.5%	19,200
Building Maintenance	1,134,100	1,106,100	1,203,500	6.1%	69,400
Admissions	158,000	165,000	174,600	10.5%	16,600
Giftshop	409,300	395,000	428,600	4.7%	19,300
Marketing and Sponsorships	334,800	285,300	247,700	-26.0%	(87,100)
Expenditure Total	4,357,800	4,263,000	4,288,900	-1.6%	(68,900)
Funding Sources:					
Program/User fees	2,133,500	2,038,900	2,136,200	0.1%	2,700
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough	10,000			-100.0%	(10,000)
Municipal				-	
Provincial	197,000	220,800	197,000		
Federal				-	
Donations/Fundraising	5,100	5,000	5,100		
Private	22,000	26,500	22,000		
-				-	
-				-	
Revenue Total	2,367,600	2,291,200	2,360,300	-0.3%	(7,300)
Net Expenditures	1,990,200	1,971,800	1,928,600	-3.1%	(61,600)

Comments:

Major 08 over 07 Changes (in addition to economic factors):

No fee increase, slight attendance increase.

Maintenance: utilities increase + supplies cost increase.

Marketing staff transferred to Corporate Communications.

Variance Comments 2007:

Savings due to staffing and marketing reductions.

Lower attendance in education and general admissions.

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks and Culture
ACTIVITY: Food Services

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	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Weddings: Sales Costs & Revenue	409,300	325,000	440,300	7.6%	31,000
Corporate Events: Sales Costs/ Revenue	510,700	490,000	614,000	20.2%	103,300
Banquet Costs & Internal Functions	89,300	88,000	94,000	5.3%	4,700
Visitor Services	173,400	170,000	195,600	12.8%	22,200
Equipment				-	
				-	
				-	
Adjust for Internal charges	(55,000)	(58,600)	(61,100)	11.1%	(6,100)
				-	
				-	
				-	
Expenditure Total	<u>1,127,700</u>	<u>1,014,400</u>	<u>1,282,800</u>	13.8%	<u>155,100</u>
Funding Sources:					
Program/User fees	1,303,100	1,090,000	1,524,300	17.0%	221,200
Reserves				-	
CFGT - Living City				-	
CFGT - Flowthrough				-	
Municipal				-	
Provincial				-	
Federal				-	
Donations/Fundraising				-	
Private				-	
Adjust for Internal	(55,000)	(58,600)	(61,100)	11.1%	(6,100)
-				-	
Revenue Total	<u>1,248,100</u>	<u>1,031,400</u>	<u>1,463,200</u>	17.2%	<u>215,100</u>
Net Expenditures	<u>(120,400)</u>	<u>(17,000)</u>	<u>(180,400)</u>	49.8%	<u>(60,000)</u>

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Higher Wedding / Corporate Events activity projected.

For 07 actual:

Savings due to lower staff and operational expenditures.

lower than projected attendance at BCPV

TORONTO AND REGION CONSERVATION AUTHORITY

2008 OPERATING BUDGET - PRELIMINARY

DIVISION: Office of the CAO
ACTIVITY: CAO Programs

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	<u>2007</u> <u>Budget</u> \$	<u>2007</u> <u>P. A.</u> \$	<u>2008</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:					
Corporate Management	438,700	438,700	453,800	3.4%	15,100
Corporate Secretariat	351,400	371,400	361,400	2.8%	10,000
Human Resources	539,400	549,400	600,300	11.3%	60,900
Communications	989,100	1,019,100	1,157,600	17.0%	168,500
Professional Access	246,100	246,100	257,400	4.6%	11,300
Expenditure Total	2,564,700	2,624,700	2,830,500	10.4%	265,800
Funding Sources:					
Program/User fees				-	
Reserves	10,000			-100.0%	(10,000)
CFGT - Living City				-	
CFGT - Flowthrough	83,000	83,000	25,000	-69.9%	(58,000)
Municipal				-	
Provincial	246,100	246,100	257,400	4.6%	11,300
Federal				-	
Donations/Fundraising				-	
Non-Government Grants				-	
-				-	
Revenue Total	339,100	329,100	282,400	-16.7%	(56,700)
Net Expenditures	2,225,600	2,295,600	2,548,100	14.5%	322,500

Comments:

Major 08 over 07 Changes (in addition to economic factors):

Events Coordinator transferred here from
 Annualization of maternity leave in 2008

Modest increase in corporate legal provision.

NOTES: 2007 VARIANCES

Legal costs over budget.

SECTION 3
2008 CAPITAL ESTIMATES

SCHEDULE OF CAPITAL PROJECT REQUEST - TORONTO 2008 - 2012

Project	2007 Approved	2008 Ask	2009 Estimates	2010 Estimates	2011 Estimates	2012 Estimates	TOTAL 2008-2012
Waterfront and Valley Erosion Control	1,448,400	1,455,000	1,446,000	1,496,000	1,820,000	1,778,000	7,995,000
Waterfront Development	1,450,500	1,302,000	1,349,000	1,446,000	1,200,000	1,100,000	6,397,000
Toronto RAP	1,666,000	1,842,000	1,986,000	2,003,000	2,226,000	2,332,000	10,389,000
Sustainable Communities, after 2006 see RAP							
The Living City Centre	206,100	207,000	207,000	207,000	0	0	621,000
Black Creek Pioneer Village Retrofit (100% Levy)	350,000	350,000	350,000	350,000	350,000	375,000	1,775,000
Major Facilities Retrofit	334,700	332,000	396,000	462,000	498,000	594,000	2,282,000
Information Technology	267,700	264,000	264,000	264,000	264,000	264,000	1,320,000
Public Use Infrastructure	200,800	200,000	198,000	198,000	198,000	198,000	992,000
Greenspace Land Acquisition - Levy	67,000	67,000	73,000	80,000	87,000	93,000	400,000
TOTAL	5,991,200	6,019,000	6,269,000	6,506,000	6,643,000	6,734,000	32,171,000

TORONTO AND REGION CONSERVATION AUTHORITY

SUMMARY TABLE OF CORE CAPITAL REQUESTS - Region of Peel 2008 - 2012

Project	2007 Approved	2008 Ask	2009 Estimates	2010 Estimates	2011 Estimates	2012 Estimates	Total 2008-2012
Watershed/Subwatershed Planning	\$282,000	\$278,100	\$264,600	\$106,000	\$407,000	\$485,000	\$1,540,700
Groundwater Management Strategy	\$100,000	\$125,000	\$125,000	\$125,000	\$130,000	\$130,000	\$635,000
Territorial Natural Heritage	\$100,000	\$121,000	\$126,000	\$133,000	\$133,000	\$144,000	\$657,000
Natural Heritage Regeneration Projects	\$1,000,000	\$1,145,000	\$1,009,300	\$1,200,500	\$1,272,700	\$1,263,900	\$5,891,400
Sustainable Communities	\$408,000	\$603,500	\$575,300	\$685,400	\$581,400	\$620,500	\$3,066,100
Regional Watershed Monitoring and Reporting	\$285,000	\$284,600	\$349,600	\$365,400	\$349,000	\$349,500	\$1,698,100
Flood Control Works	\$221,000	\$267,000	\$370,000	\$404,000	\$421,500	\$443,500	\$1,906,000
Environmental Assessment Review	\$200,000	\$210,000	\$210,000	\$220,000	\$220,000	\$230,000	\$1,090,000
Works Sub-Total	\$2,576,000	\$3,034,200	\$3,029,800	\$3,239,300	\$3,514,600	\$3,666,400	\$16,484,300
Major Facilities Retrofit	\$56,000	\$68,000	\$76,300	\$90,700	\$102,000	\$113,300	\$450,300
Living City Centre Kortright	\$34,000	\$0	\$0	\$0	\$0	\$0	\$0
Kortright Campus Development	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$875,000
Public Use Infrastructure	\$40,800	\$40,800	\$42,500	\$45,300	\$48,200	\$51,000	\$227,800
Washroom Upgrades	\$100,000	\$100,000	\$100,000	\$100,000	\$105,000	\$0	\$405,000
Campground and Conservation Area Improvements	\$456,000	\$562,000	\$318,200	\$325,000	\$0	\$0	\$1,205,200
Conservation Land Planning / Heart Lake Implementation	\$150,000	\$235,000	\$1,368,500	\$786,300	\$602,500	\$377,500	\$3,369,800
Heart Lake Master Plan Implementation							
Information Technology	\$45,000	\$45,300	\$45,300	\$45,300	\$56,700	\$59,500	\$252,100
Conservation Land Care /Open Space	\$11,000	\$848,400	\$1,177,300	\$1,178,400	\$1,179,600	\$1,180,700	\$5,564,400
Regional Open Space System : 08 + under Land Care							
Conservation Capital Sub-Total	\$885,000	\$2,074,500	\$3,303,100	\$2,746,000	\$2,269,000	\$1,957,000	\$12,349,600
Other Projects :	\$3,461,000	\$5,108,700	\$6,332,900	\$5,985,300	\$5,783,600	\$5,623,400	\$28,833,900
Peel Climate Change Mitigation	\$2,500,000	\$4,655,000	\$5,460,000	\$5,828,000	\$5,790,000	\$5,310,000	\$27,043,000
TOTAL	\$5,961,000	\$9,763,700	\$11,792,900	\$11,813,300	\$11,573,600	\$10,933,400	\$55,876,900

TORONTO AND REGION CONSERVATION AUTHORITY

Region of York Capital Budget Request Forecast 2008-2012

Project	2007 Approved	2008 Proposed	2009 Estimates	2010 Estimates	2011 Estimates	2012 Estimates	2008-2012
Watershed/Subwatershed Planning	\$335,000	\$171,500	\$421,000	\$333,000	\$262,500	\$299,000	\$1,487,000
Conservation Land Planning	\$0	\$0	\$155,000	\$100,000	\$87,500	\$87,500	\$430,000
Flood Forecast/Warning	\$176,500	\$191,500	\$339,000	\$326,000	\$348,500	\$354,500	\$1,559,500
Groundwater Management	\$100,000	\$125,000	\$125,000	\$125,000	\$130,000	\$130,000	\$635,000
Watershed Monitoring	\$298,500	\$312,500	\$536,400	\$544,900	\$468,000	\$460,700	\$2,322,500
Natural Hazard Mapping	\$95,000	\$95,000	\$105,000	\$110,000	\$110,000	\$95,000	\$515,000
Natural Heritage Mapping	\$70,500	\$81,000	\$126,000	\$133,000	\$133,000	\$144,000	\$617,000
Stewardship	\$442,600	\$659,900	\$794,400	\$785,200	\$783,100	\$781,700	\$3,804,300
Infrastructure	\$477,947	\$508,372	\$530,167	\$553,962	\$345,658	\$374,153	\$2,312,312
Regional Open Space System	\$18,996	\$20,900	\$22,800	\$24,700	\$26,600	\$28,500	\$123,500
Natural Planting Partnership (Reforestation)	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Sub-Total	\$2,065,043	\$2,215,672	\$3,204,767	\$3,085,762	\$2,744,858	\$2,805,053	\$14,056,112
Tributary Enhancement Program	\$0	\$0	\$200,000	\$200,000	\$200,000	\$0	\$600,000
TOTAL	\$2,065,043	\$2,215,672	\$3,404,767	\$3,285,762	\$2,944,858	\$2,805,053	\$14,656,112

TORONTO AND REGION CONSERVATION AUTHORITY

Region of Durham Capital Budget Request Forecast 2008-2012

Project	2007	2008	2009	2010	2011	2012	Total
	Approved	Ask	Estimates	Estimates	Estimates	Estimates	2008-2012
Watershed Planning/Subwatershed Planning	114,500	152,500	200,500	225,500	148,500	148,500	\$875,500
Aquatic Resource Management Plans/	37,000	70,500	73,000	77,000	81,000	81,000	\$382,500
Groundwater Management	100,000	110,000	115,000	115,000	120,000	120,000	\$580,000
Watershed Monitoring	75,000	127,600	96,500	100,500	104,700	104,700	\$534,000
Natural Heritage Mapping	92,000	117,500	120,000	126,000	116,500	116,500	\$596,500
Watershed Specific Projects / Studies	196,500	425,000	664,000	653,000	673,000	673,000	\$3,088,000
Conservation Area Management Plans							
Flood Forecasting/Warning	100,000	325,000	345,800	358,600	380,600	380,600	\$1,790,600
Natural Hazard Mapping	85,000	95,000	70,000	75,000	75,000	75,000	\$390,000
TOTAL	\$800,000	\$1,423,100	\$1,684,800	\$1,730,600	\$1,699,300	\$1,699,300	\$8,237,100

Item 7.3

TO: Chair and Members of the Business Excellence Advisory Board
Meeting #6/07, November 2, 2007

FROM: Brian Denney, Chief Administrative Officer

RE: **TRCA GOVERNANCE STRUCTURE**
2008-2009 Meeting Schedule and Amendment of Rules Of Conduct

KEY ISSUE

To amend the Rules of Conduct to change the Toronto and Region Conservation Authority governance structure and provide a schedule of meetings for the forthcoming Authority year, beginning February 29, 2008 and ending February 27, 2009.

RECOMMENDATION

THE BOARD RECOMMENDS TO THE AUTHORITY THAT the Rules of Conduct for Toronto and Region Conservation Authority (TRCA) be amended to remove all references to the Business Excellence, Sustainable Communities and Watershed Management advisory boards from the governance structure, add the Budget/Audit Advisory Board, increase the membership and adjust the responsibilities of the Executive Committee and make such changes as required as set out in the report dated October 15, 2007;

THAT staff report back at Annual Authority Meeting #1/08, to be held on February 29, 2008, with the amended Rules of Conduct for final approval;

THAT the members of the Executive Committee that were elected for a 3-year term at Annual Authority Meeting #1/07, held on February 23, 2007, continue to sit on the Executive Committee until Annual Meeting #1/10, unless any member does not wish or is unable to continue to hold their position for the remainder of the term;

THAT elections be held at Annual Authority Meeting #1/08 for the remaining Executive Committee positions outlined in the report dated October 15, 2007, and the Chair and Vice Chair of the Authority, to sit until Annual Meeting #1/09;

THAT the Schedule of Meetings 2008-2009, dated October 15, 2007 be approved (Attachment 2);

THAT the Executive Committee be delegated the powers of the Authority during the month of August, 2008, as defined in Section 2.10 of the Rules of Conduct;

AND FURTHER THAT the Schedule of Meetings 2008-2009 be distributed at the earliest opportunity to TRCA watershed municipalities and the Ministry of Natural Resources.

BACKGROUND

TRCA annually reviews meeting schedules of municipal partners and recommends a schedule to the Business Excellence Advisory Board with as few conflicts as possible with these schedules as well as other key dates and functions.

The City of Toronto expanded the number of committees reporting to City Council which created numerous conflicts in 2007 that could not be avoided within the regular reporting cycle of TRCA. City members expressed concern to TRCA staff with these conflicts and directed staff to review the schedules to try to eliminate the conflicts. At Toronto City Council held on September 26 and 27, 2007, Council approved the 2008 Schedule of Meetings and resolved, in part, that:

3. *The City Clerk be requested to:*
 - a. *report to the Striking Committee as soon as possible on potential modifications to the meeting times for City Council meetings; and*
 - b. *consult with the Toronto and Region Conservation Authority in order to determine if there are alternate dates when the Toronto and Region Conservation Authority can schedule its meetings.*

In addition, members from TRCA's other participating municipalities have also experienced difficulty with scheduling conflicts resulting in their being unable to attend some meetings.

In 2007, passage of the Ontario Clean Water Act resulted in an amendment to the Conservation Authorities Act changing the quorum for meetings of conservation authorities to one half of the members from one third.

RATIONALE

In reviewing the meeting schedules of TRCA's municipal partners, it was determined Friday morning is still the best time for meetings. The City of Toronto is the only municipality to conduct council or committee meetings at this time and given Toronto's expanded schedule, staff has determined that creating a 2008 schedule with the existing board structure will result in several scheduling conflicts. Further, other agencies such as police commissions, GO Transit, Greater Toronto Transportation Authority, etc. are now using Friday to schedule meetings.

Advisory boards were created to allow members the opportunity for more discussion of particular topics than would otherwise be possible at the Authority. In recent years, members who are not on a particular advisory board have expressed interest in hearing presentations and having more information about reports that went to the board of which they were not members. Staff has been asked to repeat presentations made to a board at the Authority meeting. All of which serves to inform the members but is not always efficient.

As a result, staff recommends that the Business Excellence Advisory Board, Sustainable Communities Board and Watershed Management Advisory Board be removed from the TRCA governance structure.; the Executive Committee and Authority would meet once per month each; and a Budget/Audit Advisory Board would be established to meet as required.

Governance Structure

- Authority remains unchanged with 28 members as this is established by the Conservation Authorities Act;

- Executive Committee to be comprised of 12 members including 6 members representing the City of Toronto, and 2 members representing each of the regions of Peel, York and Durham. The Chair and Vice Chair of the Authority are members of the Executive Committee and count as part of the total of 12 members. If the Chair or Vice Chair of the Authority represent the Town of Mono/Township of Adjala-Tosorontio, then the Executive Committee will consist of 13 members.
- Budget/Audit Advisory Board to be comprised of 5 members - The Chair of the Authority and 4 members at large; 1 member representing each of the regions of Peel, York and Durham, and the City of Toronto.

Under the current Rules of Conduct, the members of the Executive Committee, except for the Chair and Vice Chair, were appointed to the Executive Committee for 3 years, ending at Annual Authority Meeting #1/10. As a result, it is recommended that these members remain on the Executive Committee for the rest of the term, unless any member does not wish or is unable to continue to hold their position for the remainder of the term. At Annual Authority Meeting #1/08 the Chair, Vice Chair and remainder of the members required above would be elected for a one year term. Staff recommends that the Rules of Conduct be amended to hold elections for Executive Committee members annually to afford members more opportunity to be on the Executive Committee during their term(s) on TRCA.

The Executive Committee would have the same powers and responsibilities as it does now. Administrative policies including human resources, financial policies and matters relating to land and facilities management which previously were dealt with by the Business Excellence Advisory Board would be presented to the Executive Committee. Staff further recommends that a Budget/Audit Advisory Board (BAAB) be established to review the preliminary estimates, budget and annual financial statements as well as performing the functions of the audit committee. The BAAB will then make recommendations to the Authority. The members of the BAAB will be elected at the annual meeting and meetings will be called by the Chair. All other reports that previously would have gone to an advisory board, would be presented to the Authority for consideration, to minimize duplication of reports going to both the Executive Committee and Authority.

Members are encouraged to become involved in TRCA matters and staff will request members become involved in task or working groups on an issue-by-issue basis.

Rules of Conduct

The Rules of Conduct as amended on November 25, 2005 will be updated by staff to reflect the changes outlined in the staff report.

Section II of the Rules of Conduct delegates powers to the Executive Committee (Attachment 1) and staff recommends that these powers remain as delegated. Sections 1.4, 4.3, 4.4, 4.5, 4.6, 8.1, 8.2, 13, 16, 17, 18, 19 and 27 - 30 will be amended, and any additional sections required to complete the changes to the governance structure will be added.

Meetings of the BAAB will be held as required and BAAB will make recommendations to the Authority. All other financial items will go to the Executive Committee for approval where the power is delegated as noted above, otherwise to the Authority for approval upon recommendation of the Executive Committee.

Meeting Schedule

Executive Committee meetings have been scheduled on a Friday at the beginning of each month and Authority meetings on a Friday near the end of each month. All effort has been made to avoid conflicts with City of Toronto meetings whenever possible, however the following conflicts exist due to scheduling of Toronto City Council meetings, holidays and to attempt to space Executive Committee and Authority meetings at least 2 weeks apart:

- April 11, 2008 - Licensing & Standards Committee with Executive Committee;
- May 9, 2008 - Licensing & Standards Committee with Executive Committee;
- June 13 - Government Management Committee with Executive Committee;
- June 27, 2008 - Public Works & Infrastructure Committee with Authority.

The City of Toronto schedule only goes until December 31, 2008 while the TRCA schedule goes until February 27, 2009, so conflicts in January and February 2009 can not be determined.

An Authority meeting is not scheduled in the month of August due to the summer vacation season. To accommodate the large number of permit requests at this time, an Executive Committee meeting is scheduled. This meeting will be to primarily handle permits. Should an item requiring Authority approval need to be dealt with at this time, this is allowed for under Section 2.10 of the Authority's Rules of Conduct, should the Authority designate these powers:

- 2.10** to exercise such additional powers, excluding those powers set out in Clause (d) of Subsection (1) of Section 30 of the Act, as may be assigned to it by the Authority during the months of July and August provided that a report be given to the Authority at the first meeting of the Authority thereafter;

Staff is recommending powers be so delegated to the Executive Committee for August, 2008, with the required report being brought to the Authority at its meeting to be held on September 19, 2008.

At Authority Annual Meeting #1/02, held on January 25, 2002, Resolution #A6/02 was approved in part as follows:

THAT the dates of future Annual Meetings be changed to accommodate the budget meeting schedule for our member municipalities, such that the Annual Meeting held following a municipal election be in January while the Annual Meetings in the interim two years between elections be moved to February;

In accordance with Resolution #A6/02, the 2009 annual Authority meeting is scheduled to be held on Friday, February 27, 2009.

All meetings will be held at Black Creek Pioneer Village (BCPV), except for the December Executive Committee meeting which will be held in the Humber Room, Head Office, to accommodate the busy school booking season at BCPV. The Authority and Executive Committee meetings will be held at 10:00 a.m.. Members are requested to hold from 10 a.m. to 1 p.m. in their calendars to accommodate the longer meeting time that may be required to deal with all items that previously would have gone to an advisory board.

FINANCIAL DETAILS

The estimated annual savings to TRCA of the change in governance structure in terms of catering services, mileage and per diem is \$5,000. There would be additional savings of an undefined amount for staff time and copier/courier costs.

Report prepared by: Kathy Stranks, extension 5264

Emails: kstranks@trca.on.ca

For Information contact: Kathy Stranks, extension 5264

Emails: kstranks@trca.on.ca

Date: October 15, 2007

Attachments: 2

Attachment 1

RULES OF CONDUCT

//
Executive Committee

2. The Authority delegates the following powers to the Executive Committee:
 - 2.1 to enter into contracts or agreements which are not for the acquisition or disposition of land but which are either necessarily incidental to a project approved pursuant to the Act or necessarily incidental to the works approved by the Authority;
 - 2.2 to accept such tenders and to award contracts as described in subparagraph 2.1 in accordance with the specific monetary limits set by the Authority and in accordance with the policies and procedures established by the Authority;
 - 2.3 to ensure that policies and practices are in place for the authorization of payments of accounts within the approved budget of the Authority in accordance with any monetary or other limits set by the Authority;
 - 2.4 to authorize the purchase of goods, equipment or services necessary for carrying on the work of the Authority within the approved budget of the Authority in accordance with any monetary or other limits set by the Authority;
 - 2.5 to employ the staff of the Authority as required, except for the staff referred to in Clauses 2.6.1, 2.6.2 and 2.6.3 of subparagraph 2.6 of this paragraph, subject to compliance with the limits to the number and to the salary and wage schedules established and approved by the Authority;
 - 2.6 to terminate the services of the staff of the Authority except for,
 - 2.6.1 the Chief Administrative Officer,
 - 2.6.2 the Secretary-Treasurer,
 - 2.6.3 such other senior staff as the Authority may designate;
 - 2.7 to direct the staff of the Authority;
 - 2.8 to recommend and report to the Authority on all matters not within the jurisdiction of an Advisory Board or which may be assigned to it by the Authority;
 - 2.9 to instruct legal counsel;

- 2.10 to exercise such additional powers, excluding those powers set out in Clause (d) of Subsection (1) of Section 30 of the Act, as may be assigned to it by the Authority during the months of July and August provided that a report be given to the Authority at the first meeting of the Authority thereafter;
- 2.11 to grant or refuse permission, and to hold hearings to which the applicant shall be a party before refusing such permission, for the doing of those things within the area under the jurisdiction of the Authority which are set out in Section 28 of the Act, all as provided for in the said Section 28 of the Act; and,
- 2.12 to authorize the investment of money not required immediately by the Authority:
 - 2.12.1 in treasury bills, bonds, debentures or other evidences of indebtedness of or guaranteed by the Government of Canada or the Province of Ontario; and
 - 2.12.2 in term deposits, investment certificates, debentures or any other evidences of indebtedness of any chartered bank, financial institution or corporation in accordance with the policies established by the Authority.

Attachment 2

**TORONTO AND REGION CONSERVATION AUTHORITY
MEETING SCHEDULE 2008-2009**

FEBRUARY 2008	TIME	DESCRIPTION	CONFLICT
Feb. 29	10:30 a.m.	ANNUAL Authority #1/08	

MARCH 2008	TIME	DESCRIPTION	CONFLICT
Mar. 7	10:30 a.m.	Executive #1/08	<i>FCM Board of Directors*; Toronto Council scheduled Mon & Tues</i>
Mar. 28	10:00 a.m.	Authority #2/08	

**TRCA schedule does not conflict with FCM Annual Conference in May*

APRIL 2008	TIME	DESCRIPTION	CONFLICT
Apr. 11	10:00 a.m.	Executive #2/08	<i>Licensing & Standards</i>
Apr. 25	10:00 a.m.	Authority #3/08	

MAY 2008	TIME	DESCRIPTION	CONFLICT
May 9	10:00 a.m.	Executive #3/08	<i>Licensing & Standards</i>
May 23	10:00 a.m.	Authority #4/08	

JUNE 2008	TIME	DESCRIPTION	CONFLICT
June 13	10:00 a.m.	Executive #4/08	<i>Government Mgt.</i>
June 27	10:00 a.m.	Authority #5/08	<i>Public Works & Infrastructure; Toronto Council scheduled Mon & Tues</i>

JULY 2008	TIME	DESCRIPTION	CONFLICT
Jul. 11	10:00 a.m.	Executive #5/08	
Jul. 25	10:00 a.m.	Authority #6/08	

AUGUST 2008	TIME	DESCRIPTION	CONFLICT
Aug. 8	10:00 a.m.	Executive #6/08	

SEPTEMBER 2008	TIME	DESCRIPTION	CONFLICT
Sept. 5	10:00 a.m.	Executive #7/08	<i>FCM Board of Directors</i>
Sept. 19	10:00 a.m.	Authority #7/08	

OCTOBER 2008	TIME	DESCRIPTION	CONFLICT
Oct. 3	10:00 a.m.	Executive #8/08	
Oct. 24	10:00 a.m.	Authority #8/08	

NOVEMBER 2008	TIME	DESCRIPTION	CONFLICT
Nov. 7	10:00 a.m.	Executive #9/08	
Nov. 28	10:00 a.m.	Authority #9/08	

DECEMBER 2008	TIME	DESCRIPTION	CONFLICT
Dec. 12	10:00 a.m. Humber Room	Executive #10/08	

JANUARY 2009	TIME	DESCRIPTION	CONFLICT
Jan. 9	10:00 a.m.	Authority #10/08	<i>Toronto Schedule not Available for 2009</i>
Jan. 16	10:00 a.m.	Executive #11/08	
Jan. 30	10:00 a.m.	Authority #11/08	

FEBRUARY 2009	TIME	DESCRIPTION	CONFLICT
Feb. 13	10:00 a.m.	Executive #12/08	<i>Toronto Schedule not Available for 2009</i>
Feb. 27	10:30 a.m.	ANNUAL Authority #1/09	

- All meetings will be held in the South Theatre, Visitor's Centre, Black Creek Pioneer Village, 1000 Murray Ross Parkway, Downsview, Ontario, unless otherwise noted on the agenda.
- All meetings will be held from 10:00 a.m. to 1 p.m., unless otherwise noted on the agenda.

For further information, please contact Kathy Stranks at 416-661-6600, extension 5264 or Andrea Fennell at extension 5254.

TO: Chair and Members of the Business Excellence Advisory Board
Meeting #6/07, November 2, 2007

FROM: David Love, Executive Director

RE: **THE CONSERVATION FOUNDATION OF GREATER TORONTO**
Financial Activities Report

KEY ISSUE

Status update on the fundraising activities of The Conservation Foundation of Greater Toronto.

RECOMMENDATION

IT IS RECOMMENDED THAT the staff report on the financial activities of The Conservation Foundation of Greater Toronto (CFGT) be received.

BACKGROUND

Since 1961, The Conservation Foundation of Greater Toronto (CFGT) has raised nearly \$ 28 million. In just the last five years the foundation has raised over \$ 14 million. Much of this work is done by the foundation's board in cooperation with a corporate cabinet which works to raise money for Toronto and Region Conservation Authority (TRCA) projects. These board and corporate cabinet consists of volunteers who give freely of their time.

The CFGT raises two kinds of revenue: restricted and discretionary. Restricted revenue is dedicated to a particular project, while discretionary revenue is for general purposes. For instance, last year the foundation received a restricted donation of over \$ 1 million for the purchase of the Wilder property in the Township of Uxbridge. The foundation receives many restricted donations.

The CFGT's goal is to raise enough discretionary revenue to cover its operating costs and transfer \$ 800,000 to TRCA. Despite success in raising restricted revenue, the foundation continues to fall short of its goal for discretionary revenue. The foundation's inability to raise discretionary revenue creates budget issues for TRCA since it relies on the transfer of \$ 800,000 to balance the operating budget.

FINANCIAL DETAILS

- In 2005 the foundation raised \$633,000 in discretionary revenue. After expenses of \$ 337,000 were deducted, \$296,000 was left. This was \$504,000 short of the goal. Overall the foundation fell short of its total revenue target by just under \$ 1 million.
- 2006 was a little better as the foundation raised \$ 884,000. After expenses of \$ 362,000 were deducted, \$522,000 was left for transfer to TRCA. This was \$ 278,000 short of the goal. Overall, the foundation exceeded its total revenue target by over \$ 1.5 million.
- In 2007 the foundation anticipates raising \$ 500,000 in discretionary revenue. After estimated expenses of \$389,000 are
- deducted, \$ 111,000 will be left (\$689,000 short of the goal). Overall, the foundation will fall short of its total revenue target by about \$ 500,000.

To raise more discretionary revenue, the foundation invested in individual donors in 2007 and will continue to do so in 2008 and 2009. Over time, these investments will generate significant discretionary revenue. The CFGT will continue to raise restricted revenue and it will prepare for a capital campaign for The Living City Campus. Once again, the foundation will rely on its volunteer board to help raise this money.

A final point to remember is that much of the money raised by the foundation would not normally be available to TRCA. The original reason for creating the foundation was to attract additional money from private sources like individuals, corporations and foundations. This is truer in 2007 than it was in 1961.

Report prepared by: David Love, 416-667-6291

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For Information contact: David Love, 416-667-6291

Email: dlove@trca.on.ca

Date: October 11, 2007

TO: Chair and Members of the Business Excellence Advisory Board
Meeting #6/07, November 2, 2007

FROM: Brian Denney, Chief Administrative Officer

RE: GOOD NEWS STORIES
Highlights of Toronto and Region Conservation Authority's Work

KEY ISSUE

Receipt of Good News Stories for August and September, 2007, from all sections of Toronto and Region Conservation Authority.

RECOMMENDATION

IT IS RECOMMENDED THAT the report on "Good News Stories" for August and September, 2007, be received.

BACKGROUND

Management Team, a committee made up of senior staff at Toronto and Region Conservation Authority (TRCA), meets monthly to discuss strategic initiatives and organizational development.

RATIONALE

Key accomplishments of each TRCA section are highlighted at each Management Team meeting. In keeping with TRCA's objective of Business Excellence, these accomplishments will be brought to each Business Excellence Advisory Board for the information of the members. The following are the accomplishments cited from August and September, 2007, and a brief description of each.

- **Lower Don River** - Railway bridge over the lower Don River was completed and the Don Watershed Trail reopened to the public.
- **Conservation Forests** - The second of the proposed six conservation forests in the Etobicoke watershed was endorsed by the City of Brampton Council on August 1st 2007. TRCA and Brampton received \$20,000 from Tree Canada through their Green Streets Canada program to match Region of Peel Natural Heritage funding for this project. The "Community Conservation Forest" will provide a central showcase for over 60 years of conservation in the Etobicoke and Mimico watersheds.
- **Archaeology** - At the 'Stopover site' at Heart Lake Conservation Area, there is a very old (i.e. Late Palaeo-Indian/Early Archaic, circa 11,000 years ago) component to the campsite which was unexpected.
 - At the 'Lewis site' at Bruce's Mill Conservation Area, the 19th century pioneer homestead site that TRCA is currently excavating has an unexpected Pre-Contact component which includes artifacts that date to 10,500 years ago. Incidentally, the 19th century component is even more interesting than we first anticipated, with coins dating to 1804 and 1816, plus an unusual ceramic-firing kiln that appears to date to the 1810s/1820s.

- **Conservation Foundation**- Over the summer, over 320 monthly donors and 530 one-time donors were recruited by going door-to-door in TRCA's jurisdiction.
 - So far in 2007, committed landowners in Durham Region have contributed nearly \$110,000 for conservation work in the Duffin's watershed.
- **Oak Ridges Corridor Park**- The 1,000 acre park in Richmond Hill was transferred from private ownership to the province, significantly increasing the public land inventory in the Humber watershed.
- **Toronto Urban Farm**- Youth Challenge Fund awards Afri-Can Food Basket with \$150,000 for each of 3 three years to help support the Toronto Urban Farm at Black Creek Pioneer Village.
- **Department of Canadian Heritage**- Awarded \$42,900 to Black Creek Pioneer Village to increase access to collections through an artifact digitization project.
- **Erosion and Sediment Control Training Program**- \$20,000 committed by Fisheries and Oceans Canada to the program.
- **Tommy Thompson Park**- Up to 17,000 monarch butterflies migrated through the park on the weekend of September 22-23, 2007.
- **TRIEC Award**- TRCA awarded Immigrant Success Award 2007 from TRIEC as large employer for being an inclusive organization in our employment practices.
- **Toronto Waterfront Aquatic Habitat Restoration Strategy**- Received national award for public sector excellence.
- **Conservation Education**- Husky Injection Molding Systems Inc. and Earth Rangers committed \$98,000 to continue the Husky Environmental Weeks Program at the Albion Hills Field Centre.
 - \$10,000 from Toronto Community Foundation for the Healthy Students/Healthy Futures program.
- **PAIE Program** - Presented the program at the 6th Annual Diversity Conference in Toronto on September 17, 2007.
- **Pearson Eco-Business Project**- Greater Toronto Airports Authority committed \$275,000/year for 7 years toward development of the Pearson Eco-Business Zone, to be Canada's largest eco-industrial park.
- **Peel Village Golf Course**- Pit and mound restoration techniques at the course proving successful.

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