



THE TORONTO AND REGION CONSERVATION AUTHORITY

Budget/Audit Advisory Board Meeting #2/08

Chair: Gerri Lynn O'Connor

Members: David Barrow
Rob Ford
Bonnie Littley
Maja Prentice

October 3, 2008
10:30 A.M.

VICTORIA ROOM, BLACK CREEK PIONEER VILLAGE

AGENDA

- | | <u>Pages</u> |
|--|--------------|
| 1. MINUTES OF MEETING #1/08, HELD ON APRIL 15, 2008
(Minutes Summary enclosed herewith on <u>YELLOW</u>) | |
| 2. BUSINESS ARISING FROM THE MINUTES | |
| 3. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF | |
| 4. DELEGATIONS | |
| 5. PRESENTATIONS | |
| 5.1 A presentation by Jim Dillane, Director, Finance and Business Services, in regard to item 7.1 - 2009 Preliminary Estimates, Operating and Capital. | |
| 6. CORRESPONDENCE | |
| 7. SECTION I - ITEMS FOR AUTHORITY ACTION | |
| 7.1 2009 PRELIMINARY ESTIMATES, OPERATING AND CAPITAL | 3-36 |
| 7.2 2009 FEE SCHEDULE | 37-39 |

8. NEW BUSINESS

NEXT MEETING OF THE BUDGET/AUDIT ADVISORY BOARD #3/08
TO BE DETERMINED

Brian Denney
Chief Administrative Officer

/af

TO: Chair and Members of the Budget/Audit Advisory Board
Meeting #2/08, October 3, 2008

FROM: James W. Dillane, Director, Finance and Business Services

RE: **2009 PRELIMINARY ESTIMATES, OPERATING AND CAPITAL**

KEY ISSUE

Recommends approval of the 2009 Preliminary Estimates, Operating and Capital.

RECOMMENDATION

THE BOARD RECOMMENDS TO THE AUTHORITY THAT the 2009 Preliminary Estimates, Operating and Capital be approved;

AND FURTHER THAT Toronto and Region Conservation Authority (TRCA) staff and, as appropriate, the Chair of TRCA, be directed to meet with TRCA funding partners to present the 2009 Preliminary Estimates, Operating and Capital.

RATIONALE

Approval of the 2009 Preliminary Estimates, Operating and Capital, is the first formal stage toward approval of the 2009 budget next spring. Approval of the preliminary operating estimates will allow staff to submit levy requests to the municipal funding partners averaging 4.1% over 2008.

Gross expenditures are estimated to grow at 3.4%, an increase of \$1,190,100. This growth is primarily salary and benefit related, including annualizations and movement through the salary grid. There is a general inflation provision in operations due to higher fuel and energy costs but this is modest in terms of the overall impact on gross expenditures as the operating budget is mostly driven by salary and wage pressures.

Non-levy revenues are projected to grow at 2.4%, an increase of \$555,600. Increases in development fees are projected to be more modest in 2009. Other revenues are based on estimates of an "average" year in terms of attendance.

In terms of Net Operating Expenditures (gross expenditures less operating revenue), the increase is 5.3%. This is the portion of the operating budget funded from the Ministry of Natural Resources (MNR) transfer payments, municipal levy and includes operating grants from The Conservation Foundation of Greater Toronto (CFGT). The estimates assume that MNR transfer payments and CFGT contributions will be flatlined at the 2008 level. The increase in the municipal levy is 4.1%. The apportionment of the municipal levy is based on modified current value assessment (CVA).

TRCA has submitted preliminary estimates to its municipal funding partners. The process begins in June and submissions are required by the various partners in July, August and September. Staff has met with staff of the regions of Peel, Durham and York and the City of Toronto to present TRCA budget requirements. Meetings with the participating municipalities to finalize the budget will occur over the next four months. Meetings with Peel, York and Durham include representatives of the other conservation authorities which have jurisdiction in those regions.

The capital estimates for the municipal partners have been submitted and may change as negotiations proceed. The table summarizing the municipal capital program includes the initial submissions to the participating municipalities. As staff work through the various municipal processes, these numbers will change to reflect decisions by the funding partners as to what they are able to support. The final capital budget which will be presented in April, 2009, will include Toronto Waterfront Revitalization Corporation projects as well as funding from other sources and any carry forward of project funding from 2008.

Unmet Needs

The estimates as presented will enable TRCA to maintain its programs and services at a level consistent with 2008. Given inflation, rising energy costs and salary/wages adjustments consistent with other public sector organizations, the increase of 3.4% in gross operating expenditures is just adequate to allow existing work to continue. On the capital side, Peel Region has provided significant new funding for climate change, land care and infrastructure needs in Peel. Indications from staff are that capital funding from Durham Region and the City of Toronto will be effectively flatlined. York Region staff has discussed what would be a modest increase in several critical areas for capital needs. All of these discussions are on-going at this time.

Among the needs unmet in the 2009 preliminary estimates are the following, in no particular order:

- Staff training and development (at \$200,000 corporately, an average of less than \$200 per staff).
- Land maintenance and care, especially outside of Peel Region.
- Development of The Living City Campus at Kortright.
- Infrastructure and asset renewal.
- Land acquisition.
- Web site development.

The preliminary capital estimates make provision for the start of funding for a replacement head office.

Staff will make a presentation to the board on the 2009 Preliminary Estimates, Operating and Capital at the meeting on October 3, 2008.

Report prepared by: Jim Dillane, extension 6292

Emails: jdillane@trca.on.ca

For Information contact: Jim Dillane, extension 6292; Ralph Kofler, extension 5274;

Rocco Sgambelluri, extension 5232

Emails: jdillane@trca.on.ca; rkofler@trca.on.ca; rsgambelluri@trca.on.ca

Date: September 30, 2008

Attachments: 1

Attachment 1



2009 PRELIMINARY ESTIMATES

OPERATING AND CAPITAL

As submitted to the Budget / Audit Advisory Board on October 3, 2008

SECTION 1
2009 APPORTIONMENT OF LEVY

TORONTO AND REGION CONSERVATION AUTHORITY
 APPOINTMENT OF 2009 OPERATING BUDGET LEVY

	2009 GENERAL LEVY -----		TOTAL GENERAL LEVY	ROUGE PARK	2008 OPERATING LEVY *	Operating Change 09/08
	LEVY EXCLUDING TAX ADJ.	TAX ADJUST.				
ADJALA-TOSORONTIO	855	900	1,755	10	1,745	10 0.6%
DURHAM	351,137	85,600	436,737	4,115	412,902	23,835 5.8%
TORONTO	7,199,420	800	7,200,220	84,362	6,972,498	227,722 3.3%
MONO	937	200	1,137	11	1,090	47 4.3%
PEEL	1,280,772	83,500	1,364,272	15,008	1,292,834	71,438 5.5%
YORK	2,158,579	207,000	2,365,579	25,294	2,236,431	129,148 5.8%
LEVY ON HAND / SPECIAL	10,991,700	378,000	11,369,700	128,800	10,917,500	452,200 4.1%
	10,991,700	378,000	11,369,700	128,800	10,917,500	452,200 4.1%

* excludes Rouge Park levy

THE TORONTO AND REGION CONSERVATION AUTHORITY

BASIS OF APPORTIONMENT - MUNICIPAL LEVY - 2008

(BASED ON 2007 FOR 2008 MODIFIED CURRENT VALUE ASSESSMENT FIGURES*)

MUNICIPALITY	CURRENT VALUE ASSESSMENT	% OF MUNICIP- ALITY IN AUTHORITY	CURRENT VALUE ASSESSMENT IN WATERSHED	TOTAL POPULATION	POPULATION IN AUTHORITY
	\$(000's)		\$(000's)		
Township of Adjala-Tosorontio	1,278,874	4	51,155	9,846	394
Durham, Regional Municipality of	24,182,754	*	20,056,788	190,404	159,013
City of Toronto	421,988,773	100	421,988,773	2,108,054	2,108,054
Town of Mono	1,077,860	5	53,893	6,578	329
Peel, Regional Municipality of	169,069,124	*	73,441,914	989,812	444,593
York, Regional Municipality of	135,188,932	*	123,440,684	662,014	598,052
	<u>752,786,317</u>		<u>639,033,208</u>	<u>3,966,708</u>	<u>3,310,435</u>
<u>ANALYSIS OF REGIONAL MUNICIPALITIES *</u>					
Durham, Regional Municipality of					
Ajax, Town of	10,170,220	86	8,746,389	87,276	75,057
Pickering, Town of	11,378,971	95	10,810,022	84,686	80,452
Uxbridge Township	2,633,564	19	500,377	18,442	3,504
	<u>24,182,754</u>		<u>20,056,788</u>	<u>190,404</u>	<u>159,013</u>
Peel, Regional Municipality of					
Brampton, City	52,285,676	63	32,939,976	354,667	223,440
Mississauga, City of	107,858,902	33	35,593,438	582,624	192,266
Caledon, Town of	8,924,546	55	4,908,500	52,521	28,887
	<u>169,069,124</u>		<u>73,441,914</u>	<u>989,812</u>	<u>444,593</u>
York, Regional Municipality of					
Aurora, Town of	7,225,257	4	289,010	41,307	1,652
Markham, Town of	42,987,886	100	42,987,886	226,358	226,358
Richmond Hill, Town of	26,604,656	99	26,338,609	142,487	141,062
Vaughan, Town of	50,272,220	100	50,272,221	211,082	211,082
Whitchurch-Stouffville, Town of	4,577,626	43	1,968,379	22,635	9,733
King Township	3,521,286	45	1,584,579	18,145	8,165
	<u>135,188,932</u>		<u>123,440,684</u>	<u>662,014</u>	<u>598,052</u>

* As provided by the Ministry of Natural Resources

TORONTO AND REGION CONSERVATION AUTHORITY

2008 LEVY APPORTIONMENT

MUNICIPALITY	MODIFIED CURRENT VALUE ASSESSMENT IN WATERSHED	2009 ESTIMATED GENERAL LEVY PROPORTIONATE FACTOR	2008 GENERAL LEVY PROPORTIONATE FACTOR
	\$(000's)		
ADJALA-TOSORONTIO	51,155	0.00807%	0.00801%
DURHAM, REGIONAL MUNICIPALITY OF			
Ajax	8,746,389		
Pickering	10,810,022		
Uxbridge	<u>500,377</u>		
	20,056,788	3.15272%	3.13861%
CITY OF TORONTO	421,988,773	65.72344%	66.03550%
TOWN OF MONO	53,893	0.00854%	0.00843%
PEEL, REGIONAL MUNICIPALITY OF			
Brampton	32,939,976		
Mississauga	35,593,438		
Caledon	<u>4,908,500</u>		
	73,441,914	11.54471%	11.49266%
YORK, REGIONAL MUNICIPALITY OF			
Aurora	289,010		
Markham	42,987,886		
Richmond	26,338,609		
Vaughan	50,272,221		
Whitchurch - Stouffville	1,968,379		
King	<u>1,584,579</u>		
	<u>123,440,684</u>	<u>19.56252%</u>	<u>19.31679%</u>
	<u>639,033,208</u>	<u>100.00000%</u>	<u>100.00000%</u>

SECTION 2
2009 OPERATING ESTIMATES

TORONTO AND REGION CONSERVATION AUTHORITY

2009 Preliminary Operating Budget

Page Reference	2008 Budget \$	2009 Budget \$	09 / 08 % Chg.	09 / 08 \$ Chg.	2009 over 2008 Change
Gross Expenditures (by functional Unit)					
Finance and Business Services Division					
Page 8	2,459,100	2,656,400	8.0%	197,300	Intro: all budgets affected by COLA and market adjustments. Wage costs: Manager position annualized
Page 9	1,843,300	1,925,900	4.5%	82,600	No lease revenue from the Canada Post building as OPG vacated the building in June, 2008. No lease revenue from the Canada Post building as OPG vacated the building in June, 2008. Additional lease revenue relating to sublet of TELUS site at Boyd 50% of a Tra
Page 10	1,754,400	1,741,100	-0.8%	(13,300)	Clerk position will not be filled for 2009A majority of the appraisal and work of other consultants required for the Tangible Capital Assets project will be completed in 2008.
Page 11	6,056,800	6,323,400	4.4%	266,600	
Watershed Management Division					
Page 12	220,400	236,000	7.1%	15,600	RAP MOU funding for 2009 not secured \$15,400 rev added to 2009 by RK to fix spreadsheet error
Page 13	1,685,600	1,633,500	-3.1%	(52,100)	Highland - significant increase in 09 due to new Don Specialist position Etob Mim - does not include cost of 2 new planners approximately \$43K RAP MOU funds to strategies accounts not secure Humber - significant increase in staff time allocation to Humber R
Page 14	2,471,900	2,543,500	2.9%	71,600	Wages and other costs related to additional volume.
Page 15	3,518,000	3,953,700	12.4%	435,700	Markham revenue \$50k in Eas is removed and revenues included in planning fees increased revenues by 5% for planning, permit and solicitor/realty fees from 2008 Reduced legal expenditures for hearings by \$50k Maintained Seaton budget at net Maintained 2007 level of service
Page 16	580,000	597,900	3.1%	17,900	
Page 17	4,088,000	4,551,600	11.1%	463,600	
Page 18	2,591,000	2,840,500	9.6%	249,500	Aug 26/08 - Source Water Protection has not been updated for 2009 Higher expenditures Flood Forecasting & Warning No revenues in Ecology Administration
Page 19	2,127,200	2,302,700	8.3%	175,500	????????????????????
Page 20	887,700	945,200	6.5%	57,500	Maternity leave changed to 24 weeks from 11 weeks. Increase Filing Admin fee from \$150 to \$200.
Page 21	3,425,300	3,516,300	2.7%	91,000	Hart Lake Water Play expenses increase to cover full season of operation. BM & AH Asst. Superintendents wages changed to 12 months from 10 months. Expenditures:
Page 22	1,550,900	1,591,000	2.6%	40,100	Increase Parking Fee From \$3 to \$4.
Page 23	1,381,200	1,410,900	2.2%	29,700	no utility increase attendance at 93000 increase fees \$2 admits \$1 ed
Page 24	4,339,200	4,431,900	2.1%	92,700	
Page 25	1,427,200	1,235,800	-13.4%	(191,400)	Higher Wedding / Corporate Events activity projected.
Page 26	330,400	178,000	-46.1%	(152,400)	
Page 26	3,007,900	2,895,800	-3.7%	(112,100)	Continued Provincial support as well as new federal funds for Certification Program (PAIE)
Page 26	483,900	511,000	5.6%	27,100	
Page 26	384,800	394,000	2.4%	9,200	Modest increase in corporate legal provision in Corporate Services
Page 26	660,700	575,000	-13.0%	(85,700)	Annualization of maternity leave in 2008 in HR program.
Page 26	1,148,100	1,237,800	7.8%	89,700	Events Coordinator transferred here from BCPV. Additional website development & support. Participation in Green Living Show.
Page 26	330,400	178,000	-46.1%	(152,400)	
Page 26	3,007,900	2,895,800	-3.7%	(112,100)	
Office of the CAO					
Page 26	483,900	511,000	5.6%	27,100	
Page 26	384,800	394,000	2.4%	9,200	
Page 26	660,700	575,000	-13.0%	(85,700)	
Page 26	1,148,100	1,237,800	7.8%	89,700	
Page 26	330,400	178,000	-46.1%	(152,400)	
Page 26	3,007,900	2,895,800	-3.7%	(112,100)	
Expenditure Total					
	35,270,300	36,458,100	3.4%	1,187,800	

TORONTO AND REGION CONSERVATION AUTHORITY

2009 Preliminary Operating Budget

	2008 Budget \$	09 / 08 % Chg.	09 / 08 \$ Chg.	2009 over 2008 Change
Funding Sources:				
Program/User fees:				
Rental Properties	2,353,900	-0.1%	(2,600)	
Black Creek Pioneer Village	2,161,900	4.2%	90,100	increase fees \$2 admist \$1 ed
Food Services	1,524,300	-8.0%	(122,600)	More Corporate Events
Development Services	3,601,600	14.3%	513,500	Increased revenues by 5% for planning, permit and solicitor/realty fees from 2008
Restoration Services	2,282,600	7.3%	167,300	????????????????
Conservation Areas	3,403,600	2.7%	91,000	Expenditures;Heart Lake Water Play expenses increase to cover full season of operation.
Kortright Centre for Conservation	1,394,100	2.9%	40,100	Increase Parking Fee From \$3 to \$4.
Oak Ridges Corridor Park	1,476,600	-4.8%	(70,300)	Increased green fees and rental fees.
Conservation Field Centres	1,706,800	15.5%	263,900	Rev up at L.k. St. George for non-school board usage
All Other Program/User fees	378,900	-7.2%	(27,100)	
Reserves	(323,000)	22.3%	(72,000)	Reserves applied to Tangible Assets startup work. line moved below net exp.
CFGT - Living City, 08+ moved below net				
CFGT - Flowthrough	529,900	-68.7%	(363,900)	Weston Foundation Grant lower for 2009
Other Municipal	1,497,500	6.4%	95,700	
Provincial	731,700	-14.7%	(107,200)	
Federal	605,100	1.1%	6,700	
Donations/Fundraising	487,200	-0.9%	(4,200)	RAP MOU funding for 2009 not secure
Non-Government Grants	479,700	-48.9%	(234,700)	
Reverse internal plant material charges included under user fees	(985,400)	6.3%	(62,500)	
Other				
Revenue total	23,307,000	0.9%	201,200	
Net Expenditures	11,963,300	8.2%	986,600	
Net Expenditures funded by:				
CFGT - Living City	800,000			
Provincial Transfer Payments	845,800			
Municipal Levy	10,917,500	4.1%	452,200	
Deficit / (Surplus)	(600,000.00)	-89.1%	534,400	

* Reformatted for 2008 presentation: some recategorization of revenue and internal charges

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Finance and Business Services
ACTIVITY: Administration

Page 8

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Financial Services	1,057,700	1,118,500	5.7%	60,800
Office Services	1,249,100	1,311,800	5.0%	62,700
Information Technology	714,600	736,400	3.1%	21,800
GIS	466,100	516,500	10.8%	50,400
Project Surcharge	(1,084,800)	(1,084,800)		
Environmental Management Systems	56,400	58,000	2.8%	1,600
Expenditure Total	<u>2,459,100</u>	<u>2,656,400</u>	8.0%	<u>197,300</u>
Funding Sources:				
Program/User fees	571,000	446,000	-21.9%	(125,000)
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Non-Government Grants	165,000	135,000	-18.2%	(30,000)
Revenue Total	<u>736,000</u>	<u>581,000</u>	-21.1%	<u>(155,000)</u>
Net Expenditures	<u><u>1,723,100</u></u>	<u><u>2,075,400</u></u>	20.4%	<u><u>352,300</u></u>

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Wage costs:

Manager position annualized

TORONTO AND REGION CONSERVATION AUTHORITY

2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Finance and Business Services
ACTIVITY: Rental Properties

Page 9

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Basic Rentals	580,700	615,500	6.0%	34,800
ORC Rentals	827,100	830,700	0.4%	3,600
Special Agreements	106,200	108,400	2.1%	2,200
Central Services	329,300	371,300	12.8%	42,000
Expenditure Total	<u>1,843,300</u>	<u>1,925,900</u>	4.5%	<u>82,600</u>
Funding Sources:				
Program/User fees	2,353,900	2,351,300	-0.1%	(2,600)
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Private			-	
Revenue total	<u>2,353,900</u>	<u>2,351,300</u>	-0.1%	<u>(2,600)</u>
Net Expenditures	<u>(510,600)</u>	<u>(425,400)</u>	-16.7%	<u>85,200</u>

Comments:

Major 09 over 08 Changes (in addition to economic factors):

No lease revenue from the Canada Post building as OPG vacated the building in June, 2008.

No net revenue from OPG lease as per 2007 agreement and additional expenditures because OPG is vacating the building in June, 2008.

TORONTO AND REGION CONSERVATION AUTHORITY

2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Finance and Business Services
ACTIVITY: Property & Taxes

Page 10

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Property Services	1,038,100	998,500	-3.8%	(39,600)
Taxes & Insurance	620,000	642,000	3.5%	22,000
Conservation Land Planning	96,300	100,600	4.5%	4,300
Expenditure Total	<u>1,754,400</u>	<u>1,741,100</u>	-0.8%	<u>(13,300)</u>
Funding Sources:				
Program/User fees			-	
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Non-Government Grants	65,000	65,000		
Revenue Total	<u>65,000</u>	<u>65,000</u>		
Net Expenditures	<u><u>1,689,400</u></u>	<u><u>1,676,100</u></u>	-0.8%	<u><u>(13,300)</u></u>

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Clerk position will not be filled for 2009

A majority of the appraisal and work of other consultants required for the Tangible Capital Assets project will k

NOTES: 2008 VARIANCES

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Finance and Business Services
ACTIVITY: Vehicle & Equipment

Page 11

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Fuel, Maintenance & Repairs	486,100	476,900	-1.9%	(9,200)
Vehicle Purchases - New			-	
Vehicle Purchases - Replacement	270,000	270,000		
Equipment Purchases - New			-	
Equipment Purchases- Replacement	83,900	83,900		
Equipment Disposal Proceeds	(30,000)	(30,000)		
Internal Recoveries	(810,000)	(800,800)	-1.1%	9,200
			-	
			-	
			-	
			-	
Expenditure Total	_____	_____	-	_____
			-	
Funding Sources:				
Program/User fees			-	
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Private			-	
-			-	
-			-	
Revenue Total	_____	_____	-	_____
			-	
Net Expenditures	_____	_____	-	_____

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Normal rate of replacements.

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Watershed Management
ACTIVITY: WM Divisional Management

Page 12

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Divisional Management	220,400	236,000	7.1%	15,600
			-	
Expenditure Total	<u>220,400</u>	<u>236,000</u>	7.1%	<u>15,600</u>
Funding Sources:				
Program/User fees			-	
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal	15,400		-100.0%	(15,400)
Provincial	12,500		-100.0%	(12,500)
Federal	12,500		-100.0%	(12,500)
Donations/Fundraising			-	
Private			-	
Revenue Total	<u>40,400</u>		-100.0%	<u>(40,400)</u>
Net Expenditures	<u>180,000</u>	<u>236,000</u>	31.1%	<u>56,000</u>

Comments:

\$15400 rev added to 2009 by RK to fix spreadsheet error

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Watershed Management
ACTIVITY: Watershed Strategies

Page 13

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Don River	307,900	195,000	-36.7%	(112,900)
Humber River	304,100	349,000	14.8%	44,900
Rouge River	475,000	475,000		
Highland Creek	6,300	52,500	733.3%	46,200
Etobicoke - Mimico Creek	244,100	196,600	-19.5%	(47,500)
Duffins Creek	280,300	230,100	-17.9%	(50,200)
Oak Ridges Moraine	141,000	150,300	6.6%	9,300
Waterfront Strategy	72,100	75,000	4.0%	2,900
Portion funded from Capital	(145,200)	(90,000)	-38.0%	55,200
Other			-	
Expenditure Total	1,685,600	1,633,500	-3.1%	(52,100)
Funding Sources:				
Program/User fees			-	
Reserves	16,800		-100.0%	(16,800)
CFGT - Living City			-	
CFGT - Flowthrough			-	
Other - Municipal	20,000		-100.0%	(20,000)
Other - Provincial	45,000	45,000		
Other - Federal	60,000	45,000	-25.0%	(15,000)
Other - Donations/Fundraising	475,000	475,000		
Other - Private	65,700	30,000	-54.3%	(35,700)
Revenue Total	682,500	595,000	-12.8%	(87,500)
Net Expenditures	1,003,100	1,038,500	3.5%	35,400

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Highland - significant increase in 09 due to new Don Specialist position
 Etob Mim - does not include cost of 2 new planners approximately \$43K
 RAP MOU funds to strategies accounts not secure

2008 Actuals:

\$5K shortfall in RAP MOU funds to Waterfront

\$7500 shortfall in RAP MOU funds to Humber

TORONTO AND REGION CONSERVATION AUTHORITY

2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Watershed Management
ACTIVITY: Conservation Field Centres

Page 14

	<u>2008 Budget</u> \$	<u>2009 Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Program Management	139,400	175,000	25.5%	35,600
Education Support Services	19,100	19,700	3.1%	600
Mar. 3/08 capital moved to own page				
Albion Hills	723,300	709,900	-1.9%	(13,400)
Claremont	707,000	707,800	0.1%	800
Lake St. George	871,900	931,100	6.8%	59,200
Education Special Projects	27,300		-100.0%	(27,300)
			-	
Recoveries from Other programs	(16,100)		-100.0%	16,100
			-	
			-	
			-	
Expenditure Total	2,471,900	2,543,500	2.9%	71,600
Funding Sources:				
Program/User fees	1,706,800	1,970,700	15.5%	263,900
Reserves	5,200		-100.0%	(5,200)
CFGT - Living City			-	
CFGT - Flowthrough	334,500	113,000	-66.2%	(221,500)
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Non-Government Grants	27,300		-100.0%	(27,300)
Internal			-	
-			-	
Revenue Total	2,073,800	2,083,700	0.5%	9,900
Net Expenditures	398,100	459,800	15.5%	61,700

Comments:

Major 09 over 08 Changes (in addition to economic factors):

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Planning & Development
ACTIVITY: Development Services

Page 15

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Planning Services	918,700	1,268,600	38.1%	349,900
Regulation Services	771,900	819,900	6.2%	48,000
Solicitor Realty Inquiries	54,000	51,600	-4.4%	(2,400)
Policy, Research and Special Projects- Oct.25/07 move to capital except for 110-40	40,000	40,000		
Hearings	250,000	200,000	-20.0%	(50,000)
Environmental Assessments	1,483,400	1,573,600	6.1%	90,200
Portion funded via other Program Categories			-	
Expenditure Total	3,518,000	3,953,700	12.4%	435,700
Funding Sources:				
Program/User fees	3,601,600	4,115,100	14.3%	513,500
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal	1,100,800	1,118,200	1.6%	17,400
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Non-Government Grants			-	
-			-	
Revenue Total	4,702,400	5,233,300	11.3%	530,900
Net Expenditures	(1,184,400)	(1,279,600)	8%	(95,200)

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Increased revenues by 5% for planning, permit and solicitor/realty fees from 2008
Markham revenue \$50k in Eas is removed and revenues included in planning fees
No recovery from TWRC projects in 2008 (\$15K in 2007)
Maintained Seaton budget at net \$300k

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Planning & Development
ACTIVITY: Enforcement

Page 16

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Enforcement	530,000	547,900	3.4%	17,900
Legal	50,000	50,000		
Expenditure Total	580,000	597,900	3.1%	17,900
Funding Sources:				
Program/User fees			-	
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Private			-	
-			-	
-			-	
Revenue Total	-	-	-	-
Net Expenditures	580,000	597,900	3.1%	17,900

Comments:

Major 09 over 08 Changes (in addition to economic factors):

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Ecology
ACTIVITY : Divisional Summary

Page 17

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Program Management	409,800	431,000	5.2%	21,200
Sustainable Development Planning Review Services			-	
Special Projects		100,000	-	100,000
Natural Heritage Management	625,800	675,100	7.9%	49,300
Water Resources	904,500	961,500	6.3%	57,000
Flood Forecasting & Warning	327,300	342,800	4.7%	15,500
Op. & Maintenance of Dams, Channels and Water Control Structures	323,600	330,100	2.0%	6,500
			-	
			-	
Expenditure Total	2,591,000	2,840,500	9.6%	249,500
Funding Sources:				
Program/User fees			-	
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal		25,000	-	25,000
Provincial		50,000	-	50,000
Federal		25,000	-	25,000
Donations/Fundraising			-	
Non-Government Grants	25,000		-100.0%	(25,000)
Internal			-	
-			-	
Revenue Total	25,000	100,000	300.0%	75,000
Net Expenditures	2,566,000	2,740,500	6.8%	174,500

Comments:

Major 09 over 08 Changes (in addition to economic factors):

No revenues in Ecology Administration
 Aug 26/08 - Source Water Protection has not been updated for 2009
 Higher expenditures Flood Forecasting & Warning

NOTES: 2008 VARIANCES

Lower revenues from Training Sessions and Products.

TORONTO AND REGION CONSERVATION AUTHORITY

2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Restoration Services
ACTIVITY: Divisional Summary

Page 19

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Program Management	409,200	436,600	6.7%	27,400
Inland Fill	300,000	250,000	-16.7%	(50,000)
Plant Propagation	451,500	491,100	8.8%	39,600
Planting Projects	617,500	653,700	5.9%	36,200
Asian Longhorned Beetle	523,100	522,200	-0.2%	(900)
Internal Recoveries	(796,000)	(785,000)	-1.4%	11,000
Funded from Other Projects	(175,300)	(183,100)		
Archaeology	570,000	603,000	5.8%	33,000
Planting Special Projects	227,200	314,200	38.3%	87,000
			-	
			-	
Expenditure Total	<u>2,127,200</u>	<u>2,302,700</u>	<u>8.3%</u>	<u>175,500</u>
Funding Sources:				
Program/User fees	2,282,600	2,449,900	7.3%	167,300
Reserves	(350,000)	(400,000)	14.3%	(50,000)
CFG T - Living City			-	
CFG T - Flowthrough	120,000		-100.0%	(120,000)
Municipal	361,300	450,000	24.6%	88,700
Provincial		12,300	-	12,300
Federal	532,600	541,800	1.7%	9,200
Donations/Fundraising			-	
Non-Government Grants	3,700		-100.0%	(3,700)
Internal Recoveries	(924,300)	(962,700)	4.2%	(38,400)
			-	
Revenue Total	<u>2,025,900</u>	<u>2,091,300</u>	<u>3.2%</u>	<u>65,400</u>
Net Expenditures	<u>101,300</u>	<u>211,400</u>	<u>108.7%</u>	<u>110,100</u>

Comments:

????????????????

NOTES: 2008 VARIANCES

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks and Culture
ACTIVITY: Divisional Management

Page 20

	<u>2008</u> <u>BUDGET</u> \$	<u>2009</u> <u>BUDGET</u> \$	<u>% CHG.</u>	<u>\$ CHG.</u>
<u>Expenditures:</u>				
Divisional Management	481,100	516,500	7.4%	35,400
Parks /Culture- Fundraising	2,100	2,100		
Parks /Culture- Sales	43,300	44,600	3.0%	1,300
Parks /Culture- Customer Service	361,200	382,000	5.8%	20,800
	<hr/> 887,700	<hr/> 945,200	6.5%	<hr/> 57,500
<u>FUNDING SOURCES:</u>				
User fees:	20,500	24,000	17.1%	3,500
Reserves			-	
CFG T - Living City			-	
CFG T - Flowthrough			-	
Other - Municipal			-	
Other - Provincial			-	
Other - Federal			-	
Other - Donations/Fundraising			-	
Other - Private			-	
-			-	
-			-	
	<hr/> 20,500	<hr/> 24,000	17.1%	<hr/> 3,500
NET EXPENDITURES	<hr/> 867,200	<hr/> 921,200	6.2%	<hr/> 54,000

Comments:

Major 09 over 08 Changes (in addition to economic fac

Maternity leave changed to 24 weeks from 11 weeks.

Increase Filming Admin fee from \$150 to \$200.

TORONTO AND REGION CONSERVATION AUTHORITY

2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks & Culture Division
ACTIVITY: Conservation Areas

Page 21

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
General Operations	100,000	100,000		
<u>West Zone</u>				
West Zone Administration	83,300	85,800	3.0%	2,500
Albion Hills	738,450	754,900	2.2%	16,450
Glen Haffy	197,510	198,000	0.2%	490
Indian Line	494,700	506,300	2.3%	11,600
Boyd	249,300	256,200	2.8%	6,900
Heart Lake	318,900	337,000	5.7%	18,100
<u>East Zone</u>				
East Zone Administration	83,440	86,200	3.3%	2,760
Bruce's Mill	396,740	414,600	4.5%	17,860
Petticoat Creek	431,160	443,000	2.7%	11,840
<u>Land Management</u>				
East Zone:	125,200	126,300	0.9%	1,100
West Zone:	181,600	183,000	0.8%	1,400
Major Maintenance	25,000	25,000		
Expenditure Total	3,425,300	3,516,300	2.7%	91,000
Funding Sources:				
Authority Generated	3,403,600	3,494,600	2.7%	91,000
Reserves	5,000	5,000		
CFG T - Living City			-	
CFG T - Flowthrough			-	
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Private			-	
Revenue Total	3,408,600	3,499,600	2.7%	91,000
Net Expenditures	16,700	16,700		

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Expenditures:

Heart Lake Water Play expences increase to cover full season of operation.

Increased security, insurance deductible and internal service expenses.

Fee Increases:

Permit & picnic fees at Boyd for new shelter.

Camping fee increases

Mountain Biking events & revenue increased.

Heart Lake Water Play revenue and admission increase.

TORONTO AND REGION CONSERVATION AUTHORITY

2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks and Culture

Page 22

ACTIVITY: Kortright Centre for Conservation

	<u>2008</u> <u>BUDGET</u> \$	<u>2009</u> <u>BUDGET</u> \$	<u>% CHG.</u>	<u>\$ CHG.</u>
<u>Expenditures:</u>				
Administration	84,000	86,700	3.2%	2,700
Grounds	113,200	115,800	2.3%	2,600
Buildings	179,900	184,100	2.3%	4,200
General Programs	51,800	52,300	1.0%	500
Day Use	93,800	96,300	2.7%	2,500
Public Programs	34,400	35,100	2.0%	700
Education Programs	318,300	326,700	2.6%	8,400
Cafe	80,300	82,900	3.2%	2,600
Gift Shop	101,600	105,200	3.5%	3,600
Maple Syrup Program	230,400	235,800	2.3%	5,400
Energy Workshops	22,800	23,100	1.3%	300
All other Programs	203,100	209,700	3.2%	6,600
Marketing	37,300	37,300		
Expenditure Total	<u>1,550,900</u>	<u>1,591,000</u>	2.6%	<u>40,100</u>
<u>Funding Sources:</u>				
User fees by program Component:				
User Fees	1,394,100	1,434,200	2.9%	40,100
Reserves			-	
CFG T - Living City			-	
CFG T - Flowthrough			-	
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Private			-	
-			-	
Revenue Total	<u>1,394,100</u>	<u>1,434,200</u>	2.9%	<u>40,100</u>
Net Expenditures	<u>156,800</u>	<u>156,800</u>		

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Increase Parking Fee From \$3 to \$4.

Variance comments 2008:

Expenditures:

Unbudgeted Ducks Unlimited Partnership projects flowthrough.

Change in wedding program delivery.

Increased operating costs due to business growth.

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks and Culture
ACTIVITY: Oak Ridges Corridor Park

Page 23

	<u>2008</u> <u>BUDGET</u> \$	<u>2009</u> <u>BUDGET</u> \$	<u>% CHG.</u>	<u>\$ CHG.</u>
<u>GROSS EXPENDITURES:</u>				
Golf Course Operations	1,131,000	1,156,900	2.3%	25,900
Oak Ridges Corridor Park	250,200	254,000	1.5%	3,800
			-	
			-	
			-	
			-	
			-	
	<u>1,381,200</u>	<u>1,410,900</u>	2.2%	<u>29,700</u>
<u>FUNDING SOURCES:</u>				
User fees:	1,264,000	1,288,100	1.9%	24,100
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Other - Municipal			-	
Other - Provincial	112,600	118,200	5.0%	5,600
Other - Federal			-	
Other - Donations/Fundraising			-	
Other - Private	100,000		-100.0%	(100,000)
-				
-				
	<u>1,476,600</u>	<u>1,406,300</u>	-4.8%	<u>(70,300)</u>
NET EXPENDITURES	<u>(95,400)</u>	<u>4,600</u>	-104.8%	<u>100,000</u>

Comments:

Major 09 over 08 Changes (in addition to economic fac

Increased green fees and rental fees.

Tananbaum funding in 2007 only, removed for 2008. \$100,000

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks and Culture
ACTIVITY: Black Creek Pioneer Village

Page 24

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Program Management	242,400	255,500	5.4%	13,100
Curatorial	319,500	360,800	12.9%	41,300
Photography			-	
Interpretative Programming	1,386,200	1,398,500	0.9%	12,300
Special Events	120,900	112,300	-7.1%	(8,600)
Heritage Education	285,500	300,500	5.3%	15,000
Building Maintenance	1,178,400	1,192,900	1.2%	14,500
Admissions	176,400	190,000	7.7%	13,600
Giftshop	427,100	418,600	-2.0%	(8,500)
Marketing and Sponsorships	202,800	202,800		
Expenditure Total	4,339,200	4,431,900	2.1%	92,700
Funding Sources:				
Program/User fees	2,161,900	2,252,000	4.2%	90,100
Reserves			-	
CFG T - Living City			-	
CFG T - Flowthrough			-	
Municipal			-	
Provincial	221,000	221,000		
Federal			-	
Donations/Fundraising	12,200	8,000	-34.4%	(4,200)
Private	28,000	15,000	-46.4%	(13,000)
-			-	
-			-	
Revenue Total	2,423,100	2,496,000	3.0%	72,900
Net Expenditures	1,916,100	1,935,900	1.0%	19,800

Comments:

**Increases to snow removal for HO + village, security contract for system to reduce service call fees, ar
increase fees \$2 admiss \$1 ed
no utility increase
attendance at 93000
Variance Comments 2007:
Savings due to staffing and marketing reductions.
Lower attendance in education and general admissions.**

TORONTO AND REGION CONSERVATION AUTHORITY

2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Parks and Culture
ACTIVITY: Food Services

Page 25

	<u>2008</u> <u>Budget</u> \$	<u>2009</u> <u>Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Weddings: Sales Costs & Revenue	490,600	436,900	-10.9%	(53,700)
Corporate Events: Sales				
Costs/Revenue	665,800	646,000	-3.0%	(19,800)
Banquet Costs & Internal Functions	94,600	95,900	1.4%	1,300
Visitor Services	197,500	102,400	-48.2%	(95,100)
Equipment			-	
Marketing	39,800	39,800		
Adjust for Internal charges	(61,100)	(85,200)	39.4%	(24,100)
			-	
			-	
			-	
Expenditure Total	<u>1,427,200</u>	<u>1,235,800</u>	-13.4%	<u>(191,400)</u>
Funding Sources:				
Program/User fees	1,524,300	1,401,700	-8.0%	(122,600)
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough			-	
Municipal			-	
Provincial			-	
Federal			-	
Donations/Fundraising			-	
Private			-	
Adjust for Internal	(61,100)	(85,200)	39.4%	(24,100)
-			-	
Revenue Total	<u>1,463,200</u>	<u>1,316,500</u>	-10.0%	<u>(146,700)</u>
Net Expenditures	<u>(36,000)</u>	<u>(80,700)</u>	124.2%	<u>(44,700)</u>

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Higher Wedding / Corporate Events activity projected.

For 07 actual:

Savings due to lower staff and operational expenditures.

lower than projected attendance at BCPV

TORONTO AND REGION CONSERVATION AUTHORITY
2009 OPERATING BUDGET - PRELIMINARY

DIVISION: Office of the CAO
ACTIVITY: CAO Programs

Page 26

	<u>2008 Budget</u> \$	<u>2009 Budget</u> \$	<u>% Chg.</u>	<u>\$ Chg.</u>
Expenditures:				
Corporate Management	483,900	511,000	5.6%	27,100
Corporate Secretariat	384,800	394,000	2.4%	9,200
Human Resources	660,700	575,000	-2.8%	(16,300)
Corporate Communications	1,148,100	1,237,800	0.0%	(600)
Professional Access	330,400	178,000	-46.9%	(157,300)
Expenditure Total	3,007,900	2,895,800	-4.5%	(137,900)
Funding Sources:				
Program/User fees			-	
Reserves			-	
CFGT - Living City			-	
CFGT - Flowthrough	75,400	53,000	10.4%	5,000
Municipal			-	
Provincial	340,600	178,000	-46.9%	(157,300)
Federal			-	
Donations/Fundraising			-	
Non-Government Grants			-	
-			-	
Revenue Total	416,000	231,000	-39.7%	(152,300)
Net Expenditures	2,591,900	2,664,800	0.5%	14,400

Comments:

Major 09 over 08 Changes (in addition to economic factors):

Events Coordinator transferred here from BCPV. Additional website development & support. Participation in Green Living Show.

Annualization of maternity leave in 2008

Modest increase in corporate legal provision.

NOTES: 2007 VARIANCES

Legal costs over budget

SECTION 3
2009 CAPITAL ESTIMATES

Region of Durham 2009 - 2013

10/1/2008

Project Name	2008 Final	2009 Original Request	2009 In Progress	2010	2011	2012	2013
Watershed/Subwatershed Planning	\$60,000	\$127,500	\$60,000	\$63,000	\$250,000	\$262,000	\$214,000
Flood Works, Forecast/Warning	\$100,000	\$295,800	\$95,000	\$119,300	\$245,600	\$263,200	\$280,500
Groundwater Management	\$125,000	\$125,000	\$125,000	\$125,000	\$130,000	\$130,000	\$140,000
Watershed Monitoring	\$60,000	\$76,500	\$60,000	\$72,000	\$95,000	\$104,000	\$105,000
Natural Hazard Mapping	\$25,000	\$40,000	\$20,000	\$29,000	\$31,000	\$33,000	\$37,000
Natural Heritage Mapping	\$50,000	\$74,000	\$50,000	\$87,000	\$91,000	\$98,000	\$98,000
Regeneration (Stewardship) Education/Stewardship/Sust. Comm & Tech	\$204,500	\$266,000	\$214,500	\$265,500	\$318,000	\$397,000	\$440,000
Waterfront Development	\$45,000	\$73,000	\$45,000	\$111,000	\$141,500	\$163,000	\$178,400
Conservation Land Asset Management	\$155,500	\$657,000	\$145,500	\$165,500	\$179,000	\$197,500	\$215,000
Administrative Office Design / Build	\$0	\$0	\$0	\$0	\$11,000	\$11,000	\$11,000
Infrastructure			\$31,000	\$63,000	\$63,000	\$63,000	\$63,000
Living City Centre							
Regional Open Space System							
Sub-total before proposed enhancements	\$825,000	\$1,734,800	\$846,000	\$1,100,300	\$1,555,100	\$1,721,700	\$1,781,900
GRAND TOTAL	\$825,000	\$1,734,800	\$846,000	\$1,100,300	\$1,555,100	\$1,721,700	\$1,781,900

Region of Peel 2009 - 2018

1-Oct-08

Project Name	2008	2009 Forecast	2009 In Progress	2010	2011	2012	2013	2014	2015	2016	2017	2018	TOTAL
09-1660 Watershed/ Subwatershed Planning	\$278,100	\$264,600	\$280,000	\$175,000	\$361,000	\$370,000	\$354,000	\$358,000	\$419,000	\$478,000	\$444,000	\$443,000	\$3,662,000
09-1632 Groundwater Management Strategy	\$125,000	\$125,000	\$125,000	\$125,000	\$130,000	\$130,000	\$130,000	\$140,000	\$140,000	\$145,000	\$145,000	\$150,000	\$1,360,000
09-1650 Terrestrial Natural Heritage	\$121,000	\$126,000	\$121,000	\$183,000	\$183,000	\$144,000	\$144,000	\$155,000	\$155,000	\$167,000	\$167,000	\$167,000	\$1,586,000
09-1684 Natural Heritage Regeneration Projects	\$1,150,300	\$1,014,400	\$984,800	\$922,900	\$888,000	\$918,100	\$786,200	\$777,300	\$807,900	\$840,500	\$972,700	\$874,800	\$8,673,200
09-1690 Sustainable Communities	\$598,200	\$570,000	\$528,400	\$559,700	\$473,300	\$487,300	\$453,500	\$469,000	\$469,900	\$519,400	\$543,600	\$479,000	\$5,003,300
09-1696 Regional Watershed Monitoring and Reporting	\$284,600	\$349,600	\$350,000	\$430,000	\$416,000	\$419,000	\$440,000	\$462,000	\$465,000	\$511,000	\$537,000	\$520,000	\$4,570,000
09-1615 Flood Control Works	\$267,000	\$370,000	\$370,000	\$382,000	\$399,500	\$419,500	\$434,000	\$450,000	\$475,500	\$491,500	\$509,800	\$529,800	\$4,461,600
09-1620 Environmental Assessment Review	\$210,000	\$210,000	\$210,000	\$220,000	\$230,000	\$230,000	\$245,000	\$245,000	\$255,000	\$255,000	\$265,000	\$265,000	\$2,420,000
Works Sub-Total	\$3,034,200	\$3,029,600	\$2,969,200	\$2,997,600	\$3,081,000	\$3,117,900	\$2,986,700	\$3,056,300	\$3,227,300	\$3,407,400	\$3,484,100	\$3,428,600	\$31,756,100
09-3301 Major Facilities Retrofit	\$68,000	\$76,300	\$69,000	\$80,000	\$92,000	\$103,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$1,034,000
09-3309 Kortright Campus Development	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$1,750,000
09-3302 Public Use Infrastructure	\$40,800	\$42,500	\$34,000	\$41,000	\$46,000	\$48,000	\$52,000	\$55,000	\$57,000	\$60,000	\$63,000	\$66,000	\$522,000
09-TBD Administrative Office Design/Build	\$0	\$0	\$115,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000	\$2,185,000
09-3305 Washroom Upgrades	\$100,000	\$100,000	\$100,000	\$100,000	\$105,000	\$110,000	\$110,000	\$116,000	\$121,000	\$127,000	\$134,000	\$141,000	\$1,164,000
09-3303 Campground and Conservation Area Improvements	\$562,000	\$318,200	\$318,200	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$3,243,200
09-3306 Conservation Land Planning / Heart Lake Implementation above	\$1,083,400	\$2,545,800	\$2,423,500	\$1,845,300	\$1,644,000	\$1,418,000	\$1,670,000	\$1,339,000	\$1,337,000	\$1,336,000	\$1,335,000	\$1,164,000	\$15,511,800
09-3307 Information Technology	\$45,300	\$45,300	\$46,000	\$46,000	\$57,000	\$60,000	\$63,000	\$66,000	\$69,000	\$72,000	\$75,000	\$77,000	\$631,000
Conservation Capital Sub-Total	\$2,086,900	\$3,316,700	\$3,294,700	\$2,857,300	\$2,689,000	\$2,485,000	\$2,757,000	\$2,439,000	\$2,449,000	\$2,461,000	\$2,474,000	\$2,316,000	\$26,222,000
TOTAL CAPITAL	\$5,121,100	\$6,346,300	\$6,263,900	\$5,854,900	\$5,770,000	\$5,602,900	\$5,743,700	\$5,495,300	\$5,676,300	\$5,868,400	\$5,958,100	\$5,744,600	\$57,978,100
Other Projects:													
09-3416 to 3439 Peel Climate Change Mitigation	\$4,655,000	\$5,563,000	\$5,430,000	\$6,224,000	\$6,841,000	\$5,855,000	\$6,308,000	\$6,406,000	\$6,951,000	\$6,306,000	\$5,531,000	\$6,335,000	\$62,187,000
GRAND TOTAL	\$9,776,100	\$11,909,300	\$11,693,900	\$12,078,900	\$12,611,000	\$11,457,900	\$12,051,700	\$11,901,300	\$12,627,300	\$12,174,400	\$11,489,100	\$12,079,600	\$120,165,100

0

City of Toronto Capital 2009 - 2018

Category	2008 Approved	2009	2010	2011	2012	2013	TOTAL 2009 - 2013	2014	2015	2016	2017	2018	10 YEAR TOTAL
Waterfront and Valley Erosion Control	1,455,000	1,446,000	1,496,000	1,320,000	1,300,000	1,200,000	6,762,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	16,762,000
Waterfront Development	1,302,000	1,283,000	1,446,000	1,646,000	1,810,000	2,000,000	8,185,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,185,000
Toronto RAP (Categories on table below)	0	0	0	0	0	0	0	0	0	0	0	0	0
The Living City Centre	207,000	207,000	207,000	0	0	0	414,000	0	0	0	0	0	414,000
Black Creek Pioneer Village Retrofit (100% Levy)	350,000	350,000	350,000	350,000	400,000	400,000	1,850,000	475,000	500,000	525,000	550,000	600,000	4,500,000
Black Creek Pioneer Village Retrofit-beyond Base work	0	0	0	0	650,000	600,000	1,250,000	0	0	0	0	0	1,250,000
Major Facilities Retrofit	332,000	396,000	462,000	528,000	594,000	660,000	2,640,000	660,000	660,000	660,000	660,000	660,000	5,940,000
Information Technology	264,000	264,000	264,000	264,000	270,000	270,000	1,332,000	270,000	270,000	270,000	270,000	270,000	2,662,000
Public Use Infrastructure	200,000	198,000	198,000	198,000	204,000	204,000	1,002,000	204,000	204,000	204,000	204,000	204,000	2,022,000
Administrative Office Design/Build	0	660,000	1,321,000	1,321,000	1,321,000	1,321,000	5,944,000	1,321,000	1,321,000	1,321,000	1,321,000	1,321,000	12,549,000
-Infrastructure total	0	0	0	0	0	0	0	0	0	0	0	0	0
-Infrastructure total	1,146,000	1,868,000	2,595,000	2,661,000	3,439,000	3,455,000	14,018,000	2,930,000	2,955,000	2,980,000	3,005,000	3,055,000	28,943,000
Greenspace Land Acquisition	67,000	73,000	80,000	87,000	93,000	99,000	432,000	100,000	100,000	100,000	100,000	100,000	932,000
Rouge Park Heritage Assets	0	100,000	100,000	105,000	108,000	111,000	524,000	114,000	117,000	120,000	124,000	128,000	1,127,000
GRAND TOTAL	4,177,000	4,977,000	5,924,000	5,819,000	6,750,000	6,865,000	30,335,000	7,144,000	7,172,000	7,200,000	7,229,000	7,283,000	66,363,000

Region of York Capital 2009-2018
10/1/2008

Project Name	2008 Final	2009 Original Request	2009 In Progress	2010	2011	2012	2013	2014	2015	2016	2017	2018	2009-2018
Watershed/Subwatershed Planning	\$ 171,500	\$ 439,000	\$ 259,000	\$ 478,000	\$ 653,000	\$ 689,000	\$ 611,000	\$ 695,000	\$ 695,000	\$ 769,000	\$ 746,000	\$ 865,000	\$ 6,624,000
Flood Forecast/Warning	\$ 191,500	\$ 399,000	\$ 255,000	\$ 326,000	\$ 349,000	\$ 355,000	\$ 373,000	\$ 384,000	\$ 406,000	\$ 417,000	\$ 445,000	\$ 480,000	\$ 4,025,000
Groundwater Management	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 140,000	\$ 140,000	\$ 145,000	\$ 145,000	\$ 150,000	\$ 1,485,000
Watershed Monitoring	\$ 279,000	\$ 441,000	\$ 325,000	\$ 541,400	\$ 488,000	\$ 457,000	\$ 467,000	\$ 497,000	\$ 485,000	\$ 511,000	\$ 537,000	\$ 520,000	\$ 5,128,400
Natural Hazard Mapping	\$ 95,000	\$ 105,000	\$ 95,000	\$ 110,000	\$ 110,000	\$ 95,000	\$ 100,000	\$ 110,000	\$ 115,000	\$ 125,000	\$ 130,000	\$ 138,000	\$ 1,225,000
Natural Heritage Mapping	\$ 81,000	\$ 126,000	\$ 121,000	\$ 127,000	\$ 130,000	\$ 135,000	\$ 140,000	\$ 155,000	\$ 155,000	\$ 167,000	\$ 167,000	\$ 175,000	\$ 1,595,000
Stewardship	\$ 594,800	\$ 716,800	\$ 685,000	\$ 796,000	\$ 807,000	\$ 810,000	\$ 823,000	\$ 850,000	\$ 892,000	\$ 932,000	\$ 935,000	\$ 934,000	\$ 9,065,300
	\$ 1,537,800	\$ 2,291,800	\$ 1,866,000	\$ 2,503,400	\$ 2,667,000	\$ 2,671,000	\$ 2,644,000	\$ 2,771,000	\$ 2,888,000	\$ 3,066,000	\$ 3,105,000	\$ 3,242,000	\$ 29,145,700
Sub-total Core York Capital													
Living City Centre	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Natural Planning Partnership (Reforestation)	\$ 50,000	\$ 50,000	\$ 158,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 658,000
Sub-total Core & Other York Capital	\$ 1,837,800	\$ 2,591,800	\$ 2,274,000	\$ 2,803,400	\$ 2,717,000	\$ 2,721,000	\$ 2,694,000	\$ 2,821,000	\$ 2,938,000	\$ 3,116,000	\$ 3,155,000	\$ 3,292,000	\$ 30,553,700
Other Items:													
Infrastructure	\$ 258,372	\$ 280,167	\$ 251,000	\$ 282,000	\$ 329,000	\$ 357,000	\$ 386,000	\$ 396,000	\$ 406,000	\$ 415,000	\$ 425,000	\$ 434,000	\$ 3,912,801
Regional Open Space System	\$ 20,900	\$ 22,800	\$ 21,000	\$ 23,000	\$ 25,000	\$ 27,000	\$ 29,000	\$ 31,000	\$ 33,000	\$ 35,000	\$ 37,000	\$ 39,000	\$ 319,317
Sub-total Including Other items & before proposed enhancements	\$ 2,117,072	\$ 2,894,767	\$ 2,546,000	\$ 3,108,400	\$ 3,071,000	\$ 3,105,000	\$ 3,109,000	\$ 3,248,000	\$ 3,377,000	\$ 3,566,000	\$ 3,617,000	\$ 3,765,000	\$ 34,785,818
PROPOSED ENHANCEMENTS (In order of priority):													
Administrative Office													
Design/Build			\$ 195,000	\$ 386,000	\$ 386,000	\$ 386,000	\$ 386,000	\$ 386,000	\$ 386,000	\$ 386,000	\$ 386,000	\$ 386,000	\$ 3,667,000
ORM Corridor Park Restoration	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 270,000	\$ 270,000	\$ 280,000	\$ 280,000	\$ 280,000	\$ 2,666,000
Rouge Park Heritage Assets	\$ -	\$ 250,000	\$ 100,000	\$ 100,000	\$ 105,000	\$ 108,000	\$ 111,000	\$ 114,000	\$ 117,000	\$ 120,000	\$ 124,000	\$ 128,000	\$ 1,127,000
Conservation Land Management	\$ -	\$ 556,800	\$ 587,000	\$ 1,127,000	\$ 1,793,000	\$ 1,794,000	\$ 1,821,000	\$ 1,822,000	\$ 1,823,000	\$ 1,823,000	\$ 1,824,000	\$ 1,828,000	\$ 16,122,000
Enhancement - Sustainable Neighbourhood Retrofit Action Plan - Humber			\$ 150,000	\$ 175,000	\$ 250,000	\$ 275,000	\$ 275,000	\$ 300,000	\$ 300,000	\$ 325,000	\$ 325,000	\$ 375,000	\$ 2,750,000
Enhanced Watershed Erosion Monitoring and Maintenance			\$ 100,000	\$ 500,000	\$ 515,000	\$ 530,000	\$ 545,000	\$ 560,000	\$ 575,000	\$ 590,000	\$ 605,000	\$ 615,000	\$ 5,135,000
York Stormwater Management			\$ 100,000	\$ 500,000	\$ 100,000	\$ 500,000	\$ 100,000	\$ 500,000	\$ 100,000	\$ 500,000	\$ 100,000	\$ 500,000	\$ 3,000,000
Sub-total of Proposed Enhancements	\$ -	\$ 1,056,800	\$ 1,480,000	\$ 3,038,000	\$ 3,351,000	\$ 3,795,000	\$ 3,500,000	\$ 3,952,000	\$ 3,571,000	\$ 4,024,000	\$ 3,644,000	\$ 4,112,000	\$ 34,467,000
GRAND TOTAL	\$ 2,117,072	\$ 3,951,567	\$ 4,026,000	\$ 6,146,400	\$ 6,422,000	\$ 6,900,000	\$ 6,609,000	\$ 7,200,000	\$ 6,948,000	\$ 7,590,000	\$ 7,261,000	\$ 7,877,000	\$ 69,252,818

Item 7.2

TO: Chair and Members of the Budget/Audit Advisory Board
Meeting #2/08, October 3, 2008

FROM: Derek Edwards, Director, Parks and Culture

RE: 2009 FEE SCHEDULE

KEY ISSUE

Changes to the Toronto and Region Conservation Authority 2008 Fee Schedule for Public Facilities and Programming.

RECOMMENDATION

THE BOARD RECOMMENDS TO THE AUTHORITY THAT the 2009 Fee Schedule for Public Facilities and Programming, including the proposed changes, be approved effective January 1, 2009.

RATIONALE

Each year staff review the Toronto and Region Conservation Authority (TRCA) fee schedule to determine any changes. As a result of this review, it is recommended that the following fee increases be implemented January 1, 2009, in order to meet Parks and Culture projected revenue targets outlined in the proposed 2009 Preliminary Operating and Capital Budget.

The fee increases are recommended to offset projected cost increases for 2009. Fee surveys conducted of Greater Toronto Area and Ontario attractions, museums and campgrounds indicate that TRCA will remain competitive with the proposed increases. The membership pricing has been set to attract multiple visit use. In an effort to serve our customers better, the group picnic site fees have been adjusted to include outside vendor fees that were charged separately in the past.

Changes to the 2008 fee schedule are highlighted in Attachment 1 in ***bold and italic***.

Report prepared by: Derek Edwards, extension 5672

Email: dedwards@trca.on.ca

For Information contact: Martha Wilson, extension 5674

Email: mwilson@trca.on.ca

Date: October 10, 2007

Attachments: 1

Attachment 1

Proposed Changes to TRCA's 2008 Fee Schedule

ITEM #	ITEM DESCRIPTION	PST 8%	GST 5%	2009 BASE	2009 GROSS	2008 GROSS
9.0	For a permit to occupy an individual unserviced campsite, inclusive of general admission					
9.1	at Albion Hills, per night	0.00	1.29	25.71	27.00	26.00
9.2	at Albion Hills, per week	0.00	7.71	154.29	162.00	156.00
9.3	at Albion Hills, per month (28 days)	0.00	25.71	514.29	540.00	520.00
9.4	at Indian Line, per night	0.00	1.36	27.14	28.50	27.50
9.5	at Indian Line, per week	0.00	8.14	162.86	171.00	165.00
9.6	at Indian Line, per month (28 days)	0.00	27.14	542.86	570.00	550.00
10.0	For a permit to occupy an individual serviced campsite, with water and hydro hook-ups, inclusive of general admission					
10.1	at Albion Hills, per night	0.00	1.55	30.95	32.50	31.50
10.2	at Albion Hills, per week	0.00	9.29	185.71	195.00	189.00
10.3	at Albion Hills per month (28 days)	0.00	30.95	619.05	650.00	630.00
10.4	at Albion Hills, per season	0.00	108.33	2166.67	2275.00	2075.00
10.5	at Indian Line, per night	0.00	1.62	32.38	34.00	33.00
10.6	at Indian Line, per week	0.00	9.71	194.29	204.00	198.00
10.7	at Indian Line, per month (28 days)	0.00	32.38	647.62	680.00	660.00
10.8	at Indian Line, per season	0.00	129.52	2590.48	2720.00	2640.00
11.0	For a permit to occupy an individual serviced campsite with water, hydro and sewage hook-up inclusive of general admission;					
11.1	at Indian Line with 30 amp hydro service, per night	0.00	1.86	37.14	39.00	38.00
11.2	at Indian Line with 30 amp hydro service, per week	0.00	11.14	222.86	234.00	228.00
11.3	at Indian Line with 30 amp hydro service, per month (28 days)	0.00	37.14	742.86	780.00	760.00
11.4	at Indian Line with 50 amp hydro service, per night	0.00	2.10	41.90	44.00	43.00
11.5	at Indian Line with 50 amp hydro service, per week	0.00	12.57	251.43	264.00	258.00
11.6	at Indian Line with 50 amp hydro service, per month (28 days)	0.00	41.90	838.10	880.00	860.00
12.0	In addition to basic camping fees as specified in item 9.0, 10.0, 11.0					
12.1	for a permit to park an additional vehicle, per night	0.71	0.44	8.85	10.00	9.00
14.0	For a permit for the use of a group picnic site, exclusive of general admission.	0.00	3.33 to 23.81	66.67 to 476.19	70.00 to 500.00	64.20 to 481.50
23.0	For a guided tour at Bruce's Mill during the maple syrup program, subject to a minimum groups size of twenty persons.	0.00	0.31	6.19	6.50	6.00
25.0	For general admission to the Black Creek Pioneer Village, during the regular operating season, per day:					
25.1	for each adult from sixteen to fifty-nine years of age.	0.00	0.71	14.29	15.00	13.00
25.2	for each child from five to fifteen years of age.	0.00	0.52	10.48	11.00	9.00
25.3	for each child four years of age or under accompanying their family.	0.00	0.00	0.00	0.00	0.00

ITEM #	ITEM DESCRIPTION	PST 8%	GST 5%	2009 BASE	2009 GROSS	2008 GROSS
25.4	for each senior sixty years of age or over.	0.00	0.67	13.33	14.00	12.00
25.5	for each student sixteen years of age or over, with student identification.	0.00	0.67	13.33	14.00	12.00
25.6	for each student participating in a general tour program.	0.00	0.48	9.52	10.00	9.00
25.7	for each student participating in a specially designated tour program, subject to a minimum groups size.	0.00	0.52	10.48	11.00	10.00
25.8	for each student participating in a designated activity program, subject to a minimum group size.	0.00	0.62	12.38	13.00	12.00
25.9	for each student participating in the Dickson Hill School program, per day, subject to a minimum group size of twenty persons.	0.00	0.48	9.52	10.00	9.00
26.0	Black Creek Pioneer Village Membership valid for general admission inclusive of parking fees to Black Creek Pioneer Village;					
26.1	for each individual	0.00	2.86	57.14	60.00	50.00
26.2	for four individuals or a family of one or two adults and their children	0.00	4.52	90.48	95.00	85.00
27.0	For a Guided Tour at Black Creek Pioneer Village, as part of a tour group with a reservation, including general admission;					
27.1	for each adult from sixteen to fifty-nine years of age	0.00	0.76	15.24	16.00	14.00
27.2	for each senior sixty years of age and over	0.00	0.71	14.29	15.00	13.00
28.0	For parking at the Kortright Centre for Conservation, per vehicle, per day, exclusive of general admission	0.28	0.18	3.54	4.00	3.00
29.0	For general admission at the Kortright Centre for Conservation:					
29.6	for each student participating in a general half day tour program, subject to a minimum group size.	0.00	0.35	6.90	7.25	6.75
29.7	for each student participating in a specially designed half day tour program, subject to a minimum group size.	0.00	0.38	7.62	8.00	7.50
29.8	for each adult from sixteen to fifty-nine years of age participating in a specially designed tour program, subject to a minimum group size.	0.00	0.52	10.48	11.00	10.00
29.9	for each senior sixty years or over participating in a specially designed tour program, subject to a minimum group size.	0.00	0.35	6.90	7.25	6.75
30.0	Kortright Centre Membership valid for admission inclusive of parking fees to the Kortright Centre for Conservation;					
30.1	for each individual	0.00	2.38	47.62	50.00	40.00
30.2	for four individuals or a family of one or two adults and their children	0.00	4.05	80.95	85.00	75.00
31.0	Conservation Area Membership valid for general admission to all conservation areas, Kortright Centre for Conservation, and Black Creek Pioneer Village;					
31.1	for an individual	0.00	3.57	71.43	75.00	65.00
31.2	for four individuals or a family of one or two adults and their children	0.00	6.43	128.57	135.00	125.00